



Jakpaison Estate Public Company Limited

Notice of the 2026 Annual General Meeting
of Shareholders Thursday, April 23, 2026 at 10.00 a.m.

At the meeting room Jakpaison Estate Public Company Limited,
153/3 Moo 6, Bang Phun Subdistrict, Mueang District,
Pathum Thani 12000

Registration starts from 9.00 a.m. onwards.

No souvenirs will be provided.

www.jak.co.th



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26th March 2026

REF No. JAK69/009

Subject: Invitation to the Annual General Meeting of Shareholders for the year 2026

To: Shareholders of Jakpaisan Estate Public Company Limited

Enclosures for the Meeting Agendas:

- 1) Copy of the minutes of the Annual General Meeting of Shareholders held on April 24, 2025. (Agenda Item 1).
- 2) Annual Report for the year 2025 (56-1 One Report) along with the company's financial statements as of December 31, 2025 (audited by a certified public accountant) QR CODE format (Agenda Items 2, 3, 5 and 6)
- 3) Information on the auditor's background and work experience for the year 2026 (Agenda Item 6)
- 4) List and profiles of individuals nominated to serve as directors to replace directors whose terms have expired (Agenda Item 7)

Supporting Documents for Meeting Attendance:

- 5) Company's Articles of Association (only sections related to shareholder meetings)
- 6) Clarification regarding documents and evidence of shareholder status or representatives of shareholders entitled to attend the shareholder meeting for registration and voting, and meeting procedures.
- 7) Proxy
- 8) Definition of independent directors of the company and information on independent directors proposed by the company as proxies from Shareholders
- 9) Personal Data Protection Notice for Shareholder Meetings
- 10) Map of the Shareholders' Meeting Venue

The Board of Directors of Jakpaisan Estate Public Company Limited ("the Company") has resolved to convene the Annual General Meeting of Shareholders for the year 2026 on April 23, 2026, at 10:00 AM, in the form of a Physical Meeting only, at the meeting room of Jakpaisan Estate Public Company Limited, 153/3 Moo 6, Bang Phun Subdistrict, Mueang District, Pathum Thani 12000, according to the following schedule:

9:00 AM	Register to attend the conference.
10:00 AM	The meeting commenced to consider the agenda.

Company secretary announced via the Stock Exchange website and the company's website that shareholders would have the opportunity to propose agenda items. However, no shareholders proposed any agenda items. Therefore, the shareholders' meeting will proceed as follows:

Agenda 1: To certify the Minutes of the Annual General Meeting of Shareholders 2025 on

24th April 2025

The Company held its Annual General Meeting of Shareholders for 2025 on April 24, 2025, and submitted the minutes to the Stock Exchange of Thailand within the legally required timeframe. These minutes have also been published on the Company's website, and a copy of them has been sent to shareholders along with this meeting invitation letter. Details are provided in Attachment No. 1.

Opinion of the Board of Directors: The Board of Directors has considered and viewed that the minutes of the meeting were correctly recorded. It was, therefore, deemed appropriate to propose to the Annual General Meeting Shareholders for the year 2026 to consider and approve the minutes.

Consideration of Votes for Resolution: Majority votes of the shareholders who attend the meeting and cast their votes

Agenda 2: To acknowledge regarding the company's operating results for the year 2025

The Company has prepared a summary of its operating results and significant changes for the year ended December 31, 2025. Details are provided in Attachment No. 2, which has been sent to all shareholders via QR code along with the meeting invitation letter.

Opinion of the Board of Directors: The Board of Directors has considered that it is deemed to propose to the Annual General Meeting of Shareholders for the year 2026 to consider and acknowledge the company's operating results for the year 2025.

Consideration of Votes for Resolution: This agenda does not require a resolution because it is reported to the shareholders for acknowledgment.

Agenda 3: To consider and approve the company's financial statements for the year 2025 which ended on 31st December 2025

In accordance with Section 112 of the Public Company Limited Act B.E. 2535 (and its amendments), the Company has prepared its Annual Financial Statements for the year ended December 31, 2025, which have been audited by a certified public accountant and reviewed by the Company's Audit Committee. Details are provided in Attachment No. 2, which has been sent to all shareholders via QR code along with the meeting invitation letter.

The key points of the company's financial statements for the year ended December 31, 2025 can be summarized as follows:

Financial information	2024	2025
Total Revenue	266.59	466.63
Operating Revenue	263.92	463.10
Gross Profit (Loss)	105.68	135.93
Operating Profit (Loss)	41.26	64.53
Net Profit (Loss)	16.79	40.70

Financial information	2024	2025
Financial status		
Total Assets	805.90	772.51
Total Liabilities	344.72	257.04
Shareholders' Equity	461.18	515.47
Financial ratios		
Liquidity Ratios (times)	2.48	3.23
Gross Profit Margin (%)	40.04%	29.35%
Net Profit Margin (%)	6.36%	8.72%
Return on Equity (%)	3.70%	8.15%
Return on Assets (%)	4.78%	8.04%
Debt-to-Equity Ratio (times)	0.76	0.50
Net Earnings (Loss) per Share (Baht)	0.05	0.13
Book Value per Share (Baht)	1.41	1.54

Opinion of the Board of Directors: The Board of Directors has considered and agreed to propose to the Annual General Meeting of Shareholders for the year 2026 to consider and approve the company's financial statements for the year which ended on 31st December 2025 which have been audited by the Certified Public Accountants and reviewed by the Audit Committee.

Consideration of Votes for Resolution: Majority votes of the shareholders who attend the meeting and cast their votes

Agenda 4: To consider and approve the allocation of net profit for the year 2025 as legal reserves and the payment of dividends from the net profit for the year ended December 31, 2025.

According to Section 115 of the Public Limited Companies Act B.E. 2535 (including the amendments) and the Articles of Association of the Company, No. 63, the company must allocate some parts of the annual net profit as a reserve of at least 5% of the annual net profit less the accumulated loss carried forward (if any) until this reserve is at least 10% of the registered capital. *Therefore*, it is proposed to allocate profits as a legal reserve in the amount of 2,035,040 baht, which is equivalent to 5 percent of net profits for the year 2025, as required by law. As a result, the company has retained profits allocated as reserves total amount is 8,975,929 baht, equivalent to 2.80 percent of the registered capital.

The company has a policy for paying dividends to shareholders, which is not less than 40% of the net profit of the separate financial statements after income tax and all types of reserves as stipulated in the laws and the Company's Articles of Association, however, the dividend payment shall not exceed the retained earnings of the separate financial statements. *Therefore*, it is proposed to dividends will be paid for the 2025 operating results at the rate of 0.055 baht per share, totaling 17,600,000 baht. All dividends will be subject to withholding tax at the rate specified by law. By designation set the date for determining the names of shareholders who have the right to attend the 2026 Annual General Meeting of Shareholders on March 31, 2026 (Record Date) and dividend payment is scheduled for May 14, 2026. However, the granting of such rights is still uncertain until approved by the shareholder meeting.

Dividend Payment History	2027	2026	2025
Earnings per Share (THB: share)	0.1000	0.0500	0.1300
Dividend per Share (THB: share)	0.0500	0.0250	0.0550
Dividend Payout Ratio as a percentage of Net Profit (%)	44.03	47.65	43.24

Opinion of the Board of Directors: The company's board of directors has considered and deemed it appropriate to propose to the Annual General Meeting of Shareholders in 2026 for approval the allocation of net profit for the year 2025 as a legal reserve and the payment of dividends from the net profit for the year ended December 31, 2025, as follows:

1. Allocate profits as a legal reserve in the amount of 2,035,040 baht, which is equivalent to 5 percent of net profits for the year 2025, as required by law. As a result, the company has retained profits allocated as reserves total amount is 8,975,929 baht, equivalent to 2.80 percent of the registered capital.
2. Dividends will be paid for the 2025 operating results at the rate of 0.055 baht per share, totaling 17,600,000 baht. All dividends will be subject to withholding tax at the rate specified by law. By designation set the date for determining the names of shareholders who have the right to attend the 2026 Annual General Meeting of Shareholders on March 31, 2026 (Record Date) and dividend payment is scheduled for May 14, 2026. However, the granting of such rights is still uncertain until approved by the shareholder meeting.

Consideration of Votes for Resolution: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 5: To consider and approve the remuneration of the Board of Director and Sub-Committees of year 2026

According to the Company's Articles of Association, Article 38 stipulates that “the company is prohibited from paying money or any other assets. Unless they are paid in accordance with their rights and other types of benefits, usually as a director of the company, such as salary, meeting allowance, gratuity, bonus, allowance, insurance premium, subsidy, money for medical expenses, transportation expenses or other benefits. This does not include the remuneration and benefits that the directors receive as employees or employees of the company.”

Therefore, the Nomination and Remuneration Committee has conducted a survey on the remuneration of directors and sub-committees for the year 2026 based on their responsibilities and the performance of duties of the Board of Directors, compared with other companies' data in the same industry of which the size and nature of the business are similar and the results of the remuneration of directors of the Thai Institute of Directors (IOD). Therefore, it is deemed appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the directors' remuneration.

Position	Board of Directors (Meeting Allowance/Time)	Audit Committee (Meeting Allowance/Time)	Nomination and Remuneration Committee (Meeting Allowance/Time)	Risk Management Committee (Meeting Allowance/Time)
President	20,000 Baht	20,000 Baht	15,000 Baht	15,000 Baht
Director	15,000 Baht	15,000 Baht	10,000 Baht	10,000 Baht

Remarks:

- 1) Determine the amount of remuneration for company directors and sub-committees for the year 2026 in the amount of not more than 2.5 million baht, consisting of meeting allowances and bonuses for directors (if any). The bonuses for directors are assigned to the Nomination and Remuneration Committee to consider. Allocated only to directors who do not receive remuneration as executives of the Company as appropriate for each occasion. To propose to the Board of Directors' meeting for further consideration.
- 2) Board directors who receive remuneration as executives will not receive meeting allowance and bonuses (if any).

Past meeting allowance data.	2023	2024	2025
Chairman			
Company Board of Directors: Meeting allowance / per meeting	20,000 ฿	20,000 ฿	20,000 ฿
Audit Committee: Meeting allowance / per meeting	20,000 ฿	20,000 ฿	20,000 ฿
Nomination and Remuneration Committee: Meeting allowance / per meeting	15,000 ฿	15,000 ฿	15,000 ฿
Risk Management Committee: Meeting allowance / per meeting	15,000 ฿	15,000 ฿	15,000 ฿
Director			
Company Board of Directors: Meeting allowance / per meeting	15,000 ฿	15,000 ฿	15,000 ฿
Audit Committee: Meeting allowance / per meeting	15,000 ฿	15,000 ฿	15,000 ฿
Nomination and Remuneration Committee: Meeting allowance / per meeting	10,000 ฿	10,000 ฿	10,000 ฿
Risk Management Committee: Meeting allowance / per meeting	10,000 ฿	10,000 ฿	10,000 ฿

Remarks: Details are provided in Attachment No. 2.

Opinion of the Board of Directors: It is deemed appropriate to propose that the Annual General Meeting of Shareholders approve the remuneration of directors for the year 2026 as proposed by The Nomination and Remuneration Committee.

Consideration of Votes for Resolution: Not less than two-thirds of total number of votes of shareholders present at the meeting.

Agenda 6: To consider and approve the appointment of auditors and to determine the remuneration of the Company's auditors for the year 2026

According to Section 120 of the Public Limited Companies Act 1992 (and as amended) and Article 56 of the Company's Articles of Association, the appointment of auditors and the determination of audit fees must be approved by the general meeting of shareholders. The Audit Committee has considered the selection of auditors for the annual accounting period which ended on 31st December 2026 and the Board of Directors to propose to the shareholders'

meeting to appoint auditors from EY Thailand Limited by assigning one of the following auditors to be the auditor and provides an opinion on the company's financial statements.

1. Ms.Sumana Punpongsanon Certified Public Accountant registration number 5872 or
2. Ms.Rosaporn Decharkom Certified Public Accountant registration number 5659 or
3. Ms.Pimjai Manitkajohnkit Certified Public Accountant registration number 4521 or
4. Ms.Wilaiporn Chaowiwatkul Certified Public Accountant registration number 9309

Information regarding the background and work experience of each auditor is provided in Attachment No. 3, which has been sent to all shareholders along with this invitation to the meeting.

The audit fee for the year 2026 and the quarterly review fee for financial statements totally amounted to 1.41 million baht, which excludes other non-audit fees that the company will actually pay.

Comparison of Audit Fees for the year 2026	Deloitte	EY	DAA
Annual Audit Fees	0.79	0.77	0.55
Quarterly Review Fees	0.66	0.64	0.45
Total	1.45	1.41	1.00

Remarks: Deloitte = Deloitte Touche Thomatsu Chaiyot Audit Co., Ltd.

EY = EY Audit Co., Ltd.

DAA = DAA Audit Co., Ltd.

Audit fees for the past 3 years.	2023	2024	2025
Deloitte Touche Thomatsu Chaiyot Audit Co., Ltd.	1.52 million baht	1.52 million baht	1.45 million baht

Remarks: Details are provided in Attachment No. 2.

Opinion of the Board of Directors: The Board of Directors and the Audit Committee have considered and selected auditors and set the appropriate compensation. Therefore, it is deemed appropriate to propose to the Annual General Meeting of Shareholders for the year 2026 to appoint the auditor for the year 2026 and to determine the proposed remuneration.

Consideration of Votes for Resolution: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 7: To consider and approve the reappointment of directors who will retire.

According to Section 71 of the Public Limited Companies Act 2535 (and its amendments) and Article 25 of the Company's Articles of Association, every annual general meeting One-third of the number of directors at that time shall retire. If the number of directors cannot be divided into three parts, the number closest to one-third shall retire from office in the first and second years following the registration of that company. In the following years, the director who has been in office the longest will retire. Any member who has retired may be re-elected to take office. At present, the company has 9 directors in total. For the year 2026, there are 3 directors who retired from office and these names are listed as follows:



- | | |
|-------------------------------------|--|
| (1) Adm.Na Arreenich | Director/Independent Director/
Audit Committee Member |
| (2) Mr. Thanaprus Chumpolkulawongse | Director |
| (3) Ms. Sunisa Jakpaisan | Director / Nomination and Remuneration
Committee Member |

The company secretary announced via the Stock Exchange website and the company's website that shareholders would have the opportunity to nominate individuals for election as company directors. However, no nominations were received. Therefore, the Nomination and Remuneration Committee proposed that the three directors be re-elected for another term. Details are provided in Attachment No. 4. The committee deemed their suitability based on their qualifications, knowledge, abilities, and experience, which would benefit the company's operations. Furthermore, they possess all the necessary qualifications and do not have any disqualifying characteristics under the Public Company Act, nor do they exhibit any ineligibility for the trust placed in managing a publicly traded company under the Securities and Exchange Act.

Opinion of the Board of Directors: The Board of Directors with the proposal of the Nomination and Remuneration Committee considered it appropriate to propose to the shareholders' meeting for consideration and appointment.

- | | |
|-------------------------------------|--|
| (1) Adm.Na Arreenich | Director/Independent Director/
Audit Committee Member |
| (2) Mr. Thanaprus Chumpolkulawongse | Director |
| (3) Ms. Sunisa Jakpaisan | Director / Nomination and Remuneration
Committee Member |

These qualities, coupled with their qualifications, knowledge, skills, and experience, are highly suitable and will be beneficial to the company's operations. This includes possessing all the required qualifications and not having any disqualifying characteristics under the Public Company Act. And there are no characteristics indicating a lack of suitability to be entrusted with the management of a publicly traded business under the securities law. Therefore, it is deemed appropriate to propose to the Annual General Meeting of Shareholders that their be reappointed as a director of the company for another term.

Consideration of Votes for Resolution: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 8: To consider any other businesses (if any)

We cordially invite shareholders to attend the meeting (Physical Meeting format only) on the date, time, and location specified on the first page of this invitation letter. The Company has set the record date for shareholders entitled to attend the 2026 Annual General Meeting on March 31, 2026. Shareholders may appoint independent directors of the Company as proxies. The Company has set the Record Date for shareholders entitled to attend the 2026 Annual General Meeting on March 31, 2026. Shareholders may appoint independent directors of the Company to attend the meeting and vote on their behalf. Information and profiles of the independent directors acting as proxy holders are provided in



Attachment No. 8: Definition of Independent Directors and the list and profiles of the independent directors acting as proxy holders, which have been sent to all shareholders along with this invitation letter.

In the event that shareholders authorize proxy voting, we kindly request that you submit the proxy form to the company by April 20, 2026, with a 20 baht stamp affixed, to the Investor Relations Department, Jakpaisan Estate Public Company Limited, 153/3 Moo 6, Bang Phun Subdistrict, Mueang Pathum Thani District, Pathum Thani Province 12000, or via email at support@jak.co.th. For shareholders who have already submitted the proxy form and supporting documents via email, upon receipt of the form, the company will pay the electronic stamp duty in accordance with the relevant regulations of the Revenue Department.

Yours faithfully

A handwritten signature in blue ink, appearing to be "Weeraphan Jakpaisan", written over a light blue horizontal line.

(Mr. Weeraphan Jakpaisan)

Managing Director

Shareholders can view the invitation letter for the 2026 Annual General Meeting and supporting documents on the company's website, www.jak.co.th, under the heading "Investor Relations" > "Shareholder Information" > "Shareholder Meeting" from March 26, 2026 onwards. Questions regarding the agenda for the 2026 Annual General Meeting can also be submitted in advance. Company Secretary: Jakpaisan Estate Public Company Limited, 153/3 Moo 6, Bang Phun Subdistrict, Mueang Pathum Thani District, Pathum Thani Province 12000, or via email at kanokkarn@jak.co.th until April 15, 2026.



Attachment No. 1

**Copy of the Minutes of the Annual General Meeting of
Shareholders 2025 : April 24, 2025 (Agenda Item 1)**

**The 2025 Annual General Meeting of Shareholders
JAKPAISAN ESTATE PUBLIC COMPANY LIMITED
On 24 April 2025, the meeting started at 10:00 a.m.**

The Annual General Meeting for the year 2025 (“Meeting”) was held on Thursday 24 April 2025, this is the only form of meeting via electronic media. In according to the Emergency Decree on Meetings via Electronic Media B.E. 2563 (2020), by live broadcasting at the meeting room of Jakpaisan Estate Public Company Limited, No. 153/3, Village No. 6, Bang Phoon Subdistrict, Mueang Pathum Thani District, Pathum Thani Province, having ADM. Na Arreenich being a chairman of the meeting (“The Chairman”) and there were directors, auditors attending this meeting.

Director attended the meeting

1	ADM. Na Arreenich	Chairman / Independent Director / Member of the Audit Committee
2	Mr. Paiboon Kittisrikangwan	Director / Independent Director / Member of the Audit Committee
3	Professor Dr. Surapon Nitikraipot	Director / Independent Director / Chairman of the Risk Management Committee
4	Mr. Chavapas Ongmahutmongkol	Director / Independent Director / Chairman of the Audit Committee
5	Mr. Weerapan Jakpaisan	Director / Member of the Risk Management Committee / Member of the Nomination and Remuneration Committee / Executive Chairman / Managing Director
6	Mr. Metha Angwatanapanich	Director / Chairman of the Nomination and Remuneration Committee / Risk Management Committee Member / Executive Director
7	Mr. Natapong Jakpaisan	Director
8	Mr. Thanaprus Chumpolkulawongse	Director
9	Ms. Sunisa Jakpaisan	Director / Member of the Nomination and Remuneration Committee / Executive Director

Attendees attending the meeting

1	Ms. Mathurin Dokchumpa	Executive Director / Senior Accounting and Finance Manager
2	Ms. Porakoch Jongkolsiri	Deloitte Touche Tohmatsu Jaiyos Audit Company Limited
3	Ms. Kanokkarn Tipbamrung	Company Secretary

Meeting started.

Prior to the meeting agenda, Master of Ceremonies (“MC”) explained to the meeting about the requirements for the meeting and the resolution of the meeting, with the following details:

Regarding the vote in each agenda of the meeting, one share equaled to one vote. The meeting considers the matters in order of the agenda in the meeting invitation letter. Data for each agenda will be presented and then the voting will be required for each agenda. The shareholders who disagree or want to be abstained from voting, can press **“Disagree”** or **“Abstain”** in the Agenda menu on the IR PLUS AGM application and then press the voting confirmation. In the case

where the shareholder does not press any button in any agenda, the Company will consider that the shareholder wishes to vote as “**Agree**” for the said agenda.

In questioning or expressing opinions, the shareholder or proxies can ask questions or express opinions through Application IR PLUS AGM by selecting the question icon which is shown in each agenda or you can ask questions through the audio and video system by selecting the microphone image located at the top menu bar and then type the question you want to ask in there. After that wait for the company staff to contact you back in order to make inquiries again in the agenda related to that question.

Shareholders can submit questions or comments. The company will answer questions and consider various suggestions of the shareholders in other agenda which will be open for general matters and summarize the number of shareholders and the number of shares as follows

- 1) There were 1 shareholder attending the meeting by themselves totaling 800 shares.
- 2) There were 27 shareholders who appoint a proxy who is a shareholder who has been appointing a proxy to an independent director or other person and had already voted in each agenda in advance, totaling 240,229,776 shares.
- 3) There were 0 shareholders attended the meeting online via Application IR PLUS AGM, totaling 0 shares.
- 4) There was 1 proxy which is a shareholder who has authorized other persons to vote on each agenda during the meeting via Application IR PLUS AGM, amounting to a total of 100 shares.

The total number of shareholders is 29, representing a total of 240,230,676 shares, which is 75.0721% of the total shares, which constituted a quorum in accordance with the Company's Articles of Association. (According to the Articles of Association, the quorum shall consist of not less than 25 shareholders or not less than half of the total number of shareholders and holding shares in aggregate not less than one-third of the total number of shares sold). After the company secretary had explained to the meeting, ADM. Na Arreenich, Chairman of the Board of Directors was invited to attend the meeting and acting as the chairman of the meeting (“Chairman”)

The Chairman welcomed all shareholders to the 2025 Annual General Meeting of Shareholders and assigned the MC to conduct the meeting and let Online Asset Co., Ltd. be responsible for registration and vote counting today. The Chairman asked the meeting to consider the following agendas:

Agenda 1 To certify the Minutes of the Annual General Meeting of Shareholders 2024 on 25th April 2024.

The Chairman proposed the meeting to consider and certify the Minutes of the 2024 Annual General Meeting of Shareholders held on 25th April 2024, details appear in the copy of the minutes of the meeting that the Company already delivered to the shareholders together with the invitation letter for this meeting.

There were no shareholders to comment or inquire on this agenda. The Chairman therefore asked the meeting to pass a resolution, which must be approved by a majority vote of the shareholders who attended the meeting and cast their votes.

Resolution The meeting considered and unanimously resolved to certify the minutes of the 2024 Annual General Meeting of Shareholders held on 25th April 2024.

Shareholder	Number of Vote	Percentage (%)
Agree	240,230,676	100
Disagree	0	0
Abstain	0	0
Invalid card	0	0

Agenda 2 To acknowledge regarding the company's operating results for the year 2024.

The Chairman assigned Ms. Mathurin Dokchumpa, Executive Director / Senior Accounting and Finance Manager report the Company's operating results for the year 2024 to the meeting. Ms. Mathurin Dokchumpa reports the Company's operating results for the year 2024 to the meeting with the following details. For the Company's operating results for the year 2024, ending on December 31, 2024, the projects with revenue recognition include the Canna Rong Po Project, Fern Project, Gardenia Pattaya Project, Canna Khlong Song Project, Pine Condo Project.

Income statement, details as per the table below.

Unit: Million Baht

Details	Year 2023	Proportion to income	Year 2024	Proportion to income	Increase (Decrease)	% Increase (Decrease)
Sales income	279.11	98.91%	263.92	99.09%	(15.19)	-5.44%
Other income	3.07	1.09%	2.43	0.91%	(0.64)	-20.85%
Total income	282.18	100.00%	266.35	100.00%	(15.83)	-5.61%
Cost of sales	162.29	57.51%	158.24	59.41%	(4.05)	-2.50%
Selling expenses	26.30	9.32%	23.21	8.71%	(3.09)	-11.75%
Administrative expenses	30.82	10.92%	34.79	13.06%	3.97	12.88%
Executive compensation	8.13	2.88%	8.85	3.32%	0.72	8.86%
Total expenses	227.54	80.64%	225.09	84.51%	(2.45)	-1.08%
Profit (loss) before financial income financial costs Share of profits from investments in associates and income tax income (expenses)	54.64	19.36%	41.26	15.49%	(13.38)	-24.49%
financial income	0.27	0.10%	0.24	0.09%	(0.03)	-11.11%
Financial costs	(14.79)	-5.24%	(16.62)	-6.24%	1.83	12.37%

Details	Year 2023	Proportion to income	Year 2024	Proportion to income	Increase (Decrease)	% Increase (Decrease)
Share of profits from investments in associated companies	(0.37)	-0.13%	(2.88)	-1.08%	2.51	678.38%
Profit (loss) before income (expenses) and income taxes	39.75	14.09%	22.00	8.26%	(17.75)	-44.65%
Income (Expenses) Income Tax	(7.99)	-2.83%	(5.03)	-1.89%	(2.96)	-37.05%
Total comprehensive income (loss) for the year	31.76	11.26%	16.97	6.37%	(14.79)	-46.57%
Other comprehensive loss for the year - net of tax	0.00	0.00%	(0.18)	-0.07%	0.18	100.00%
Total comprehensive profit for the year	31.76	11.26%	16.79	6.30%	(14.97)	-47.13%
Number of transfer units (units)	81		104		23	

Compare sales income

For 2023 and 2024, revenue from horizontal projects was 103.41 million baht and 106.81 million baht, respectively, revenue from high-rise projects was 173.07 million baht and 154.18 million baht, and revenue from Café Amazon coffee shops was 2.63 million baht and 2.93 million baht, totaling 279.11 million baht and 263.92 million baht.

Analysis of financial statements and debt ratio and proportion of assets

Current assets were 602.17 million baht, or 74.88%; non-current assets were 202.06 million baht, or 25.12%; total assets were 804.23 million baht; current liabilities were 243.22 million baht, or 69.81%; non-current liabilities were 105.19 million baht, or 30.19%; total liabilities were 348.42 million baht, resulting in an increase in assets of 3.03%, liabilities increased by 0.42%, and the proportion of shareholders increased by 5.83%.

Cash flow statement

Cash and cash equivalents as of January 1, 2024 were 14.74 million baht, with net cash flow from operating activities of 48.94 million baht, net cash flow from investing activities of (5.56) million baht, and net cash flow used in financing activities of (48.39) million baht, resulting in a net decrease in cash flow of (5.01) million baht. Therefore, cash and cash equivalents as of December 31, 2024 were 9.73 million baht.

The Chairman informed that it was an agenda for acknowledgment. Therefore, there was no voting for this agenda.

Agenda 3

To consider and approve the company's financial statements for the year 2024 which ended on 31st December 2024

The Chairman assigned Mr. Chavapas Ongmahutmongkol, Chairman of the Audit Committee, to as a reporter on this agenda, Mr. Chavapas Ongmahutmongkol reported to the meeting that In order to comply with Section 112 of the Public Limited Companies Act B.E. 2535 (including additional amendments), which requires companies to prepare a balance sheet and annual profit and loss account as of the end of the fiscal year of the company that has passed audited by a certified public accountant and approved by the Audit Committee and the Board of Directors on February 20, 2025, it is a financial

statement showing investments using the equity method and separate financial statements showing Company's financial status Performance and cash flows for the year correctly and reasonably in accordance with financial reporting standards and cash flow for the year is fairly presented in all material respects in accordance with financial reporting standards.

The Company's financial statements for the year 2024 for the accounting period ending on December 31, 2024 are financial statements with conditions regarding the investment in M.T.S. Asset Development Co., Ltd., an associated company, by the equity method until October 21, 2024. On that date, the Company canceled the use of the equity method and changed the status of such investment from an investment in an associated company to other non-current financial assets. On the date the Company transferred the status of such investment from an investment in an associated company to other non-current financial assets, using the book value, which was recorded using the equity method, in the amount of 86.81 million baht, and it is considered the fair value of the financial assets measured at fair value through other comprehensive income in the financial statement. Because the management could not obtain the financial information and information necessary to assess the fair value, in addition, as of December 31, 2024, the Company had not considered the fair value of the financial assets measured at fair value through other comprehensive income. Therefore, it is not possible to determine whether any adjustments are necessary.

Therefore, it is proposed to the shareholders' meeting at the annual general meeting for consideration and approval. The balance sheet and profit and loss account for the year ending on 31 December 2024 as shown in the 2024 annual report have been audited by a licensed auditor, with details as shown in the documents sent to shareholders together with the meeting invitation.

Question

Ms. Paweena Wohan, a shareholder who received a proxy, asked about the conditional financial statement.

Answer

Ms. Kanokkarn Tipbamrung, Company Secretary answered the question that the Company's financial statements for the year 2024 were financial statements with conditions regarding the investment in M.T.S. Asset Development Co., Ltd., an associated company, by the equity method until October 21, 2024. On that date, the Company canceled the use of the equity method and changed the status of such investment from an investment in an associated company to other non-current financial assets. On the date the Company transferred the status of such investment from an investment in an associated company to other non-current financial assets, using the book value, which was recorded using the equity method, in the amount of 86.81 million baht, and it was considered the fair value of the financial assets measured at fair value through other comprehensive income in the financial statement because the management could not obtain the financial information and information necessary to assess the fair value. In addition, as of December 31, 2024

The Chairman asked the meeting to vote for approval, which must be approved by a majority vote of the shareholders attending the meeting and casting votes.

Resolution

The meeting considered the resolution as a majority vote of the total number of votes of shareholders who attended the meeting and cast their votes. Approve the annual financial statements ending on December 31, 2024 as proposed, with the voting results as follows.

Shareholder	Number of Vote	Percentage (%)
Agree	240,230,576	99.99996
Disagree	100	0.00004
Abstain	0	0
Invalid card	0	0

Agenda 4

To consider and approve the allocation of net profits for the year 2024 as reserve funds and pay dividends from unallocated retained earnings from the separate financial statements as 31st December 2024

The Chairman assigned Mr. Weeraphan Jakpaisarn, Director and Managing Director, to as the reporter on this agenda, Mr. Weeraphan Jakpaisarn said that according to Section 115 and Section 116 of the Public Limited Companies Act B.E. 2535 (including amendments) and Article 63 of the Company's Regulations, the company must allocate regular net profits. Set aside part of the year as a reserve fund of at least 5 percent of the annual net profit minus the accumulated losses brought forward (if any) until this reserve fund is not less than 10 percent of the registered capital. and dividend payment policy The Company has a policy of paying dividends to shareholders of not less than 40 percent of the net profit of the separate financial statements after deducting income tax and various reserves of all types as specified in the law and According to the Company's regulations, however, dividend payments must not exceed the retained earnings of the separate financial statements.

The Company's Board of Directors has considered and deemed it appropriate to propose to the 2025 Annual General Meeting of Shareholders to consider approving the allocation of net profits for the year 2024 as legal reserve funds and paying dividends from retained earnings that have not yet been allocated from the separate financial statements. As of December 31, 2024 as follows:

- Allocating profits as legal reserves for the year 2024 in the amount of 2,064,801 baht, which is 5 percent of the net profit for the year 2024, which is the full amount required by law. As a result, the Company has accumulated profits allocated as legal reserves in the amount of 5,593,399 baht, which is 1.75 percent of the registered capital.

- Pay dividends for the operating results of 2024 at the rate of 0.025 baht per share, totaling 8,000,000 baht. All dividends will be subject to withholding tax at the rate prescribed by law. The record date for shareholders entitled to attend the 2025 annual general meeting of shareholders and the record date for shareholders entitled to receive dividends will be set for March 6, 2025, and the dividend payment date will be set for May 15, 2025.

There were no shareholders to comment or inquire on this agenda. The Chairman therefore asked the meeting to pass a resolution, which must be approved by a majority vote of the shareholders who attended the meeting and cast their votes.

Resolution

The meeting considered the resolution as a majority vote of the total number of votes of shareholders who attended the meeting and cast their votes. Approve the allocation of net profits for the year 2024 as legal reserve funds and pay dividends from unallocated retained profits from the separate financial statements as of December 31, 2024 as proposed. The results of the vote counting are as follows:

Shareholder	Number of Vote	Percentage (%)
Agree	240,230,676	100
Disagree	0	0
Abstain	0	0
Invalid card	0	0

Agenda 5

To consider and approve criteria for paying bonuses to company directors for the year 2025 and consider and approve bonuses for company directors.

The Chairman assigned Mr. Metha Angwatanapanich, Chairman of the Nomination and Remuneration Committee, to As the reporter on this agenda, Mr. Metha Angwatanapanich reported to the meeting that according to Section 90 of the Public Limited Companies Act B.E. 2535 (including amendments) and Article 38 of the Company's Regulations, it is stated that the company is prohibited from paying money or Any other assets given to directors except as compensation in accordance with their rights and other benefits in a normal manner as directors of the company, such as salary, meeting allowances, gratuities, bonuses, allowances, insurance premiums, gratuities, subsidies, rewards. Medical expenses, transportation expenses, or other types of benefits It does not include compensation and benefits that directors receive as employees or employees of the company.

The meeting of the Selection and Remuneration Committee resolved to approve the criteria for paying the company's directors' bonuses for the year 2025 that if there is a payment of a director's bonus, it will be considered by dividing it by averaging it among all directors who do not receive monthly

compensation in an equal proportion from the amount that the company has allocated from net profits, with the Selection and Remuneration Committee considering the allocation. However, the payment of the company's director's bonus, when combined with meeting allowances or other compensation for directors, must not exceed 2.5 million baht.

For the 2024 board of directors' bonus, in the past, all board of directors have managed the company carefully and meticulously, monitored and supervised various risks that would affect the company, resulting in the company's growth this year and profitable performance this year. The approval of the 2024 board of directors' bonus is still in accordance with the previous approval from the 2024 annual general meeting of shareholders on the determination of remuneration for the board of directors and subcommittees. Therefore, it is proposed to approve the bonus for all non-executive board directors in an amount not exceeding 1 million baht, to be paid within 30 days from the resolution of the 2025 annual general meeting of shareholders.

The Board of Directors and the Nomination and Remuneration Committee have carefully considered and screened the matter for appropriateness and deemed it appropriate to propose it to the general shareholders' meeting for consideration and approval.

Question Ms. Paweena Wohan, a shareholder who received a proxy, asked if there is a payment of bonus to the company's directors in agenda 5 and agenda 6, the compensation of the directors is also considered. I would like to know if the budget is the same amount or a different budget for the bonus of the directors.

Answer Ms. Kanokkarn Tipbamrung, Company Secretary answered the question that the same amount does not exceed 2.5 million baht.

The Chairman therefore requested the meeting to vote for approval, which must be approved by no less than two-thirds (2/3) of the shareholders attending the meeting and casting votes.

Resolution The meeting passed the resolution with a vote of not less than two-thirds (2/3) of the total number of votes of shareholders who attended the meeting and cast their votes. Approval of the criteria for payment of bonuses to company directors for the year 2025 and consideration of approval of the bonuses to company directors as proposed. The results of the vote counting are as follows:

Shareholder	Number of Vote	Percentage (%)
Agree	240,230,676	100
Disagree	0	0
Abstain	0	0
Invalid card	0	0

Agenda 6 To consider and approve the remuneration of the Board of Director and Sub-Committees of year 2025.

The Chairman assigned Mr. Metha Angwatanapanich, Chairman of the Nomination and Remuneration Committee, to As the reporter on this agenda, Mr. Metha Angwatanapanich reported to the meeting that According to the Company's Articles of Association, Article 38 states that “The Company is prohibited from paying money or any other assets. Unless paid as compensation according to rights and benefits in other ways that are normal as a director of the company, such as meeting allowances, gratuities, bonuses, allowances, insurance premiums, gratuities, subsidies. Prize money, medical expenses, transportation expenses, or other types of benefits It does not include compensation and benefits that directors receive as employees or employees of the company.” Therefore, the Nomination and Remuneration Committee has established policies and criteria for remuneration of directors and various sub-committees and allocation of rewards. Directors must be within appropriate criteria and consistent with the directors' duties to meet the expectations of various groups of stakeholders and in accordance with relevant laws and regulations. It is also considered and reviewed every year.

The Nomination and Remuneration Committee and the Board of Directors has considered and agreed that it should be presented to the shareholder meeting for consideration and approval. Remuneration for company directors and sub-committees for the year 2025 is in an amount not exceeding 2.5 million baht, consisting of meeting allowances, gratuities, bonuses, allowances, insurance premiums, gratuities, subsidies, rewards, medical expenses. Transportation expenses or other types of benefits It does not include compensation and benefits that directors receive as employees or employees of the company. Directors' bonuses will be considered only when considering the payment of dividends to shareholders. The director's bonus will be considered only when dividends are paid to shareholders. Directors who receive monthly remuneration as executives will not receive meeting allowances and director's bonuses (if any).

Position	Board of Directors / time	Audit Committee / time	Nomination and Remuneration Committee / time	Risk Management Committee / time
Chairman	20,000 Baht	20,000 Baht	15,000 Baht	15,000 Baht
Director	15,000 Baht	15,000 Baht	10,000 Baht	10,000 Baht

Note: Director bonuses (if any) are assigned to the Nomination and Remuneration Committee to consider and allocate them only to directors who do not receive compensation as executives of the company as appropriate on each occasion. To propose to the Board of Directors' meeting for further consideration.

There were no shareholders to comment or ask additional questions on this agenda. The Chairman therefore asked the meeting to pass a resolution, which must be approved by a vote of not less than two-thirds (2/3) of the shareholders who attended the meeting and cast their votes.

Resolution

The meeting passed the resolution with a vote of not less than two-thirds (2/3) of the total number of votes of shareholders who attended the meeting and cast their votes. Approve the determination of directors' remuneration in 2025 as proposed, with the voting results as follows:

Shareholder	Number of Vote	Percentage (%)
Agree	240,230,676	100
Disagree	0	0
Abstain	0	0
Invalid card	0	0

Agenda 7

To consider and approve the appointment of auditors and to determine the remuneration of the Company's auditors for the year 2025

The Chairman assigned Mr. Chavapas Ongmahutmongkol, Chairman of the Audit Committee, to report on this agenda. Mr. Chavapas Ongmahutmongkol reported to the meeting that in order to comply with Section 120 of the Public Limited Companies Act B.E. 2535 (and amendments) and Article 56 of the Company's Articles of Association, the appointment of auditors and determination of audit fees must be approved by the general meeting of shareholders. The Audit Committee has considered selecting auditors for the annual accounting period. Ending on December 31, 2025 and has presented to the Board of Directors to propose to the shareholder meeting to appoint an auditor from Deloitte Touche Tohmatsu Jaiyos Audit Company Limited, by designating one auditor. Which one of the following Is the person who audits the accounts and expresses opinions on the company's financial statements.

1. Ms. Porakoch Jongkolsiri Certified Public Accountant registration number 7150 or
2. Mr. Bardin Laprangsirat Certified Public Accountant registration number 10985 or
3. Ms. Juntira Juntrachaichoat Certified Public Accountant registration number 6326 or

4. Mrs. Wilasinee Krishnamra Certified Public Accountant registration number 7098

By determining the audit fee for the year 2025 and the fee for reviewing quarterly financial statements. The total amount is 1.45 million baht, which does not include other service fees (non-audit fees) that the company will actually pay.

There were no shareholders to comment or inquire on this agenda. The Chairman therefore asked the meeting to pass a resolution, which must be approved by a majority vote of the shareholders who attended the meeting and cast their votes.

Resolution

The meeting considered and resolved with a majority vote of the total number of votes of shareholders who attended the meeting and cast their votes. Approve the appointment of auditors and determine the audit fees for the year 2025 as proposed, with the voting results as follows.

Shareholder	Number of Vote	Percentage (%)
Agree	240,230,676	100
Disagree	0	0
Abstain	0	0
Invalid card	0	0

Agenda 8

To consider and approve the reappointment of directors who will retire.

The Chairman assigned Mr. Metha Angwatanapanich, Chairman of the Nomination and Remuneration Committee, to As the reporter on this agenda, Mr. Metha Angwatanapanich reported to the meeting that according to Section 71 of the Public Limited Companies Act, B.E. 2535 (and additional amendments), this agenda is the agenda regarding the election of directors to replace those who must retire from office according to the Company's regulations. Article 25 stipulates that “at every annual general meeting, 1/3 of the total number of directors shall retire from office. The directors who are due to retire by the end of their term may be re-elected to take up a new position.” For the list of company directors There are 3 people who must leave their positions according to their terms this year:

1. Mr. Chavapas Ongmahutmongkol Director / Independent Director / Chairman of the Audit Committee
2. Mr. Weeraphan Jakpaisan Director / Member of the Risk Management Committee / Member of the Nomination and Remuneration Committee / Executive Chairman
3. Mr. Natapong Jakpaisan Director

The Nomination and Remuneration Committee has proposed the names of persons to be appointed as directors to replace the directors whose terms have expired. After considering, it is seen that the three directors whose terms have expired are suitable in terms of qualifications, knowledge, abilities, and

experience that will be beneficial to the Company's operations. Therefore, it is appropriate to propose that the three directors return to serve as directors of the Company for another term, as follows:

1. Mr. Chavapas Ongmahutmongkol Director / Independent Director / Chairman of the Audit Committee
2. Mr. Weeraphan Jakpaisan Director / Member of the Risk Management Committee / Member of the Nomination and Remuneration Committee / Executive Chairman
3. Mr. Natapong Jakpaisan Director

The first director is qualified as an independent director according to the definition of an independent director of the company. All three directors are qualified as announced by the Capital Market Supervisory Board. They have no legal disputes, have never been dismissed or discharged for corruption, and have never been imprisoned for property offenses committed through corruption. Therefore, it is appropriate to propose to the general shareholders' meeting to consider appointing the three directors to return to the position of the company's directors for another term.

There were no shareholders to comment or inquire on this agenda. The Chairman therefore asked the meeting to pass a resolution, which must be approved by a majority vote of the shareholders who attended the meeting and cast their votes.

Resolution

The meeting resolved to approve with a majority vote of the total number of votes of shareholders who attended the meeting and cast their votes. Approve the appointment of directors to replace directors who have resigned from office by rotation with the results of counting votes in this agenda as follows:

Mr. Chavapas Ongmahutmongkol Director / Independent Director / Chairman of the Audit Committee the results of the vote count for this session are as follows:

Shareholder	Number of Vote	Percentage (%)
Agree	240,230,676	100
Disagree	0	0
Abstain	0	0
Invalid card	0	0

Mr. Weeraphan Jakpaisan Director / Member of the Risk Management Committee / Member of the Nomination and Remuneration Committee / Executive Chairman the results of the vote count for this session are as follows:

Shareholder	Number of Vote	Percentage (%)
Agree	240,230,676	100
Disagree	0	0
Abstain	0	0
Invalid card	0	0

Mr. Natapong Jakpaisan Director the results of the vote count for this session are as follows:

Shareholder	Number of Vote	Percentage (%)
Agree	240,230,676	100
Disagree	0	0
Abstain	0	0
Invalid card	0	0

Agenda 9

To Consider other matters (if any)

The Chairman stated that according to Section 105, Paragraph 2 of the Public Limited Companies Act B.E. 2535 (Amended B.E. 2544), it is stipulated that shareholders who hold shares totaling not less than one-third of the total number of shares sold may request the meeting to consider other matters apart from those specified in the meeting invitation letter.

The meeting moderator stated that the meeting had considered various matters in accordance with the agenda presented in the meeting invitation letter completely. Next, shareholders had questions or wished to express their opinions. It turned out that there were shareholders who expressed their opinions and asked about other matters, with the main points summarized as follows:

Comment

Ms. Paweena Wohan, a shareholder who received a proxy, expressed his opinion that holding a general meeting of shareholders It is both a form for shareholders to travel to attend the meeting. and meeting via electronic media in order to provide an opportunity for shareholders to communicate between executives. and the Company's Board of Directors in a flexible and straightforward manner, which will be in line with the letter requesting cooperation in this direction from the Securities and Exchange Commission (SEC) dated March 19, 2025.

Answer

Admiral Na Arreenich, Chairman of the Board of Directors, responded to this opinion and considered it for the next meeting.

Question Ms. Paweena Wohan, a shareholder who received a proxy, asked from the current economic situation, whether it is interest rates, trade wars, etc., how does it affect the company in terms of costs and sales?

Answer Mr. Weeraphan Jakpaisan, Director / Member of the Risk Management Committee / Member of the Nomination and Remuneration Committee / Executive Chairman answered the question that from the current situation, both the economic situation, interest rate trends, and the trade war, it must be admitted that the company has been affected. However, the company manages its business carefully. If it is considered that the investment is high-risk, the company will not invest. In terms of opening new projects, it must be very careful, for example, the high cost of land makes management difficult compared to the past 2-3 years. Therefore, the company is looking for other projects that cannot be continued. These are the ways that the company finds a way to make a profit.

Question Ms. Paweena Wohan, a shareholder who received a proxy, asked the population trend is aging and the birth rate is decreasing. Currently, the new generation prefers to rent rather than buy. How does the company cope with this change?

Answer Mr. Metha Angwatanapanich, Director / Chairman of the Nomination and Remuneration Committee / Risk Management Committee Member / Executive Director answered the question that the trend of the population is aging and the birth rate is low. The board of directors is always aware of this issue in terms of how the company will adjust. What the company plans is to continuously analyze the market trend to see if there is purchasing power and the company will produce products to meet that demand. In terms of renting, for example, the Pine project, the company is testing it out first. If the market has more demand for rent, the company will build more for rent, by renting first and selling later or setting up a real estate investment trust to buy out and the company will get a profit back. This market trend is something the company is constantly looking at.

The Chairman added that to ensure that the Board of Directors and the Executive Committee are always talking to each other, due to the rapidly changing internal and external situations, whether it is the global economic situation, trade barriers, or conflicts in various regions, the Company will focus on careful management to prevent any problems from occurring. It can be seen that the operating results over the past 2-3 years, even though the economy has slowed down, the Company has still been able to make a profit. This is considered a collaboration and the executives themselves are aware of this worrying environment.


Master of ceremonies conducting the meeting Said now is the right time. and the company had answered all shareholders' questions completely in a timely manner, so asked the chairman to close the meeting. The Chairman told the meeting that on behalf of the Company's Board of Directors, he would like to thank all shareholders for taking the time to attend the meeting and providing useful comments to the Company. He closed the 2025 Annual General Meeting of Shareholders.

The meeting adjourned at 11.13 a.m.

Adm. Na Arreenich .

(ADM. Na Arreenich)

Chairman


.....
(Miss Kanokkarn Tipbamrung)

Company secretary

Attachment No. 2

**Annual Report for the year 2025 (56-1 One Report) along with
the company's financial statements as of December 31, 2025**

(audited by a certified public accountant)

QR CODE format (Agenda Items 2, 3, 5 and 6)

Annual Report 2025 (Form 56-1 One Report)

**Along with the company's financial statements for the year ended December 31, 2025,
in QR code format. (For consideration in Agenda Items 2, 3, 5, and 6)**

Shareholders may access the 2025 Annual Report (Form 56-1 One Report) and the Financial Statements for the fiscal year ended December 31, 2025, for consideration of Agendas 2, 3, 5, and 6. These documents are available on the Company's website at www.jak.co.th under the section "Investor Relations" > "Financial Information" > "Annual Report" from March 26, 2026, onwards.

Furthermore, shareholders may submit questions related to the 2026 Annual General Meeting of Shareholders (AGM) in advance to the Company Secretary at: Jaksapaisan Estate Public Company Limited No. 153/3 Moo 6, Bang Phun Sub-district, Mueang Pathum Thani District, Pathum Thani 12000, or via email at kanokkarn@jak.co.th until April 15, 2026.



Annual Report 2025 (Form 56-1 One Report)

The company will not be distributing the 2025 Annual Report (Form 56-1 One Report) in printed form to demonstrate its commitment to reducing greenhouse gas emissions, driving the organization towards sustainability and environmentally friendly business operations.

Attachment No. 3

**Information on the auditor's background and work experience
for the year 2026 (Agenda Item 6)**

Auditor's background

Name	Ms.Sumana Punpongsanon
Accounting Firm	EY Office Company Limited
Certified Public Accountant Number	5872
Professional experience	More than 25 years
Position	Partner



Qualifications

- Certified Public Accountants of Thailand
- Certified public accountant of the Securities and Exchange Commission.
- The Professional Committee on Auditing of the Federation of Accounting Professions under the Patronage of His Majesty the King.

Educational Background

- Bachelor of Accountancy, Chulalongkorn University
- Master of Accountancy, Chulalongkorn University

Professional Experience

- Conducting audits for various businesses, including finance and securities, real estate, and manufacturing and distribution, covering both companies listed on the Stock Exchange of Thailand and international businesses with branches worldwide.
- Responsible for providing specialized management consulting and auditing services for business acquisitions or listing on the Stock Exchange of Thailand.

Conflicts of interest other than audit services with the company/subsidiary/associated company or other legal entity that may create a conflict of interest and potentially hinder the ability to perform the duties independently.

- None -

Criminal record

- None -

Contact Information

Phone	02 264 9090
Email	sumana.punpongsanon@th.ey.com

Auditor's background

Name Ms.Rosaporn Decharkom
Accounting Firm EY Office Company Limited
Certified Public Accountant Number 5659
Professional experience More than 30 years
Position Partner



Qualifications

- Certified Public Accountants of Thailand
- Certified public accountant of the Securities and Exchange Commission.
- Subcommittee for Investigation of the Accounting Profession Council

Educational Background

- Bachelor of Accountancy (Second Class Honors), Thammasat University
- Master of Accountancy, Thammasat University

Professional Experience

- A lead auditor for numerous large-scale organizations, including SET-listed companies and multinational corporations with global operations. Possesses profound expertise in real estate, manufacturing, distribution, information technology and communications (ICT), energy, and logistics sectors.
- Responsible for overseeing the provision of management consulting services and listing of securities on the Stock Exchange of Thailand.

Conflicts of interest other than audit services with the company/subsidiary/associated company or other legal entity that may create a conflict of interest and potentially hinder the ability to perform the duties independently.

- None -

Criminal record

- None -

Contact Information

Phone 02 264 9090
Email rosaporn.decharkom@th.ey.com

Auditor's background

Name Ms.Pimjai Manitkajohnkit
Accounting Firm EY Office Company Limited
Certified Public Accountant Number 4521
Professional experience More than 30 years
Position Partner



Qualifications

- Certified Public Accountants of Thailand
- Certified public accountant of the Securities and Exchange Commission.
- Subcommittee for Investigation of the Accounting Profession Council

Educational Background

- Bachelor of Accountancy (Second Class Honors), Thammasat University
- Master's degree in Accounting, Thammasat University.

Professional Experience

- Audit Engagement Partner for numerous large-scale organizations across diverse sectors, including SET-listed companies and multinational corporations with a global presence. Highly specialized in Real Estate, Manufacturing, and Distribution industries.
- Lead Consultant for management advisory services and Initial Public Offerings (IPO) on the Stock Exchange of Thailand (SET).

Conflicts of interest other than audit services with the company/subsidiary/associated company or other legal entity that may create a conflict of interest and potentially hinder the ability to perform the duties independently.

- None -

Criminal record

- None -

Contact Information

Phone 02 264 9090
Email pimjai.manitkajohnkit@th.ey.com

Auditor's background

Name Ms.Wilaiporn Chaowiwatkul
Accounting Firm EY Office Company Limited
Certified Public Accountant Number 9309
Professional experience More than 20 years
Position Partner



Qualifications

- Certified Public Accountants of Thailand
- Certified public accountant of the Securities and Exchange Commission.
- Subcommittee on Auditing Standards and Procedures of the Federation of Accounting Professions under the Royal Patronage.

Educational Background

- Master of Business Administration, Chulalongkorn University
- Bachelor of Accountancy, Chulalongkorn University

Professional Experience

- Experienced in auditing diverse sectors, including Real Estate, Manufacturing & Distribution, and Service industries, covering both SET-listed companies and multinational corporations with a global presence.
- Key expertise encompasses statutory audits, internal control system efficiency reviews, Initial Public Offerings (IPOs), and providing comprehensive advisory services to audit clients.

Conflicts of interest other than audit services with the company/subsidiary/associated company or other legal entity that may create a conflict of interest and potentially hinder the ability to perform the duties independently.

- None -

Criminal record

- None -


Contact Information

Phone 02 264 9090
Email wilaiporn.chaowiwatkul@th.ey.com



Attachment No. 4

Profiles of the Nominees Proposed for Appointment as Directors to Replace Those Retiring by Rotation


Personal Profile		
<h2>Admiral Na Arreenich</h2>		
Age:	70 Years	
Nationality:	Thai	
Education:		
<ul style="list-style-type: none"> ● National Defence College ● Bachelor of Science, Royal Thai Naval Academy 		
Training Record:		
<ul style="list-style-type: none"> ● Director Accreditation Program (DAP) Class 152/2018 		
Work Experience: (AS of December 31, 2025)		
2019 – Present	Chairman of the Board / Independent Director / Audit Committee	Jakpaisan Estate PCL.
2015 – 2019	Member	National Legislative Assembly (NLA)
2015 – 2017	Commander-in-Chief	Royal Thai Navy
2015 – 2015	Chief of Staff	Royal Thai Navy
2014 – 2015	Deputy Chief of Staff	Royal Thai Navy
Positions in Jakpaisan Estate PCL.:		
<ul style="list-style-type: none"> ● Chairman of the Board (Independent Director) (Authorized Director) ● Member of the Audit Committee 		
Meeting Attendance in 2025:		
<ul style="list-style-type: none"> ● 2025 Annual General Meeting of Shareholders: 1/1 ● Board of Directors Meeting: 4/4 ● Audit Committee Meeting: 4/4 		
Additional Information:		
First Year of Appointment as Director (Post-conversion to PLC)	2019	
Latest Year of Re-appointment by Shareholders	2023	
Directorship or Management in other businesses that may cause a conflict of interest with the Company	None	
Criminal record during the past 10 years	None	
Criminal record involving property crimes committed in bad faith	None	

Additional Information (Continued):	
History of transactions that may cause a conflict of interest with the Company in the past year	None
Director involved in management, employee, staff, or consultant who receives a regular salary	None
Professional service provider (e.g., Auditor, Legal Advisor)	None
Significant business relationship that may affect the ability to perform duties independently	None
Family relationship with other Directors, Executives, or Major Shareholders of the Company	None
Shareholding in the Company: (as of March 6, 2025)	None
Type of Director Nominated for Appointment:	
Director	

Selection Criteria

The Board of Directors has carefully considered and viewed that Admiral Na Areenich possesses all the qualifications required by relevant laws and regulations. He does not have any prohibited characteristics under the Public Limited Companies Act, nor any characteristics indicating a lack of suitability to be entrusted with the management of a public company under the Securities and Exchange Act.

Furthermore, with his extensive knowledge, expertise, and experience in businesses related to the Company's operations, he is capable of providing valuable insights to support the Company's development. Therefore, the Board deems it appropriate to propose his election as a Director of the Company.


Personal Profile		
Mr. Thanaprus Chumpolkulawongse		
Age:	39 Years	
Nationality:	Thai	
Education:		
<ul style="list-style-type: none"> • Master of Business Administration (MBA), University of Cambridge • Bachelor of Engineering (B.Eng.), Chulalongkorn University 		
Training Record:		
<ul style="list-style-type: none"> • Director Accreditation Program (DAP) ๔๗ 161/2562 		
Work Experience: (AS of December 31, 2025)		
2019 – Present	Deputy Managing Director	Vertex Engineering Co.,Ltd.
2019 – Present	Director	Jakpaison Estate PCL.
2018 – 2019	Project Manager	Prime Street Advisory Co., Ltd.
Positions in Jakpaison Estate PCL.:		
<ul style="list-style-type: none"> • Director 		
Meeting Attendance in 2025:		
<ul style="list-style-type: none"> • 2025 Annual General Meeting of Shareholders: 1/1 • Board of Directors Meeting: 4/4 		
Additional Information:		
First Year of Appointment as Director (Post-conversion to PLC)	2019	
Latest Year of Re-appointment by Shareholders	2023	
Directorship or Management in other businesses that may cause a conflict of interest with the Company	None	
Criminal record during the past 10 years	None	
Criminal record involving property crimes committed in bad faith	None	
History of transactions that may cause a conflict of interest with the Company in the past year	None	
Director involved in management, employee, staff, or consultant who receives a regular salary	None	
Professional service provider (e.g., Auditor, Legal Advisor)	None	
Significant business relationship that may affect the ability to perform duties independently	None	

Additional Information (Continued):	
Family relationship with other Directors, Executives, or Major Shareholders of the Company	Spouse: Ms. Sunisa Jakpaisan
Shareholding in the Company: (as of March 6, 2025)	500,000 shares, representing 0.16%
Type of Director Nominated for Appointment:	
Director	

Selection Criteria

The Board of Directors has carefully considered and viewed that Mr. Thanaprus Chumpolkulawongse possesses all the qualifications required by relevant laws and regulations. He does not have any prohibited characteristics under the Public Limited Companies Act, nor any characteristics indicating a lack of suitability to be entrusted with the management of a public company under the Securities and Exchange Act.

Furthermore, with his extensive knowledge, expertise, and experience in businesses related to the Company's operations, he is capable of providing valuable insights to support the Company's development. Therefore, the Board deems it appropriate to propose his election as a Director of the Company.

Personal Profile		
Ms. Sunisa Jakpaisan		
Age:	37 Years	
Nationality:	Thai	
Education:		
<ul style="list-style-type: none"> ● Master of Science (M.Sc.) in Entrepreneurship, Royal Holloway, University of London ● Bachelor of Management (B.Mgt.) in Business and Finance, Mahidol University / Birmingham City University 		
Training Record:		
<ul style="list-style-type: none"> ● Director Certification Program (DCP), Class 278/2019 ● Company Secretary Program (CSP), Class 92/2018 		
Work Experience: (AS of December 31, 2025)		
2024 – Present	Executive Director / Deputy Managing Director	Jakpaisan Estate PCL.
2019 – Present	Director	Jakpaisan Estate PCL.
2018 – 2023	Executive Director / Deputy Managing Director	Jakpaisan Estate PCL.
2012 – 2014	Sales and Marketing Manager	Elta Co., Ltd.
2007 – 2017	Managing Director	Ingitude Co., Ltd.
Positions in Jakpaisan Estate PCL.:		
<ul style="list-style-type: none"> ● Director (Authorized Director) ● Executive Director ● Member of the Nomination and Remuneration Committee ● Deputy Managing Director 		
Meeting Attendance in 2025:		
<ul style="list-style-type: none"> ● 2025 Annual General Meeting of Shareholders: 1/1 ● Board of Directors Meeting: 4/4 ● Nomination and Remuneration Committee Meeting: 1/1 ● Executive Committee Meeting: 14/14 		
Additional Information:		
First Year of Appointment as Director (Post-conversion to PLC)	2019	
Latest Year of Re-appointment by Shareholders	2023	
Directorship or Management in other businesses that may cause a conflict of interest with the Company	None	
Criminal record during the past 10 years	None	

Additional Information (Continued):	
Criminal record involving property crimes committed in bad faith	None
History of transactions that may cause a conflict of interest with the Company in the past year	None
Director involved in management, employee, staff, or consultant who receives a regular salary	Deputy Managing Director
Professional service provider (e.g., Auditor, Legal Advisor)	None
Significant business relationship that may affect the ability to perform duties independently	None
Family relationship with other Directors, Executives, or Major Shareholders of the Company	Father: Mr. Weeraphan Jakpaisan Sibling: Mr. Natapong Jakpaisan Spouse: Mr. Thanaprus Chumpolkulawongse
Shareholding in the Company: (as of March 6, 2025)	24,080,100 shares, representing 7.53%
Type of Director Nominated for Appointment:	
Director	

Selection Criteria

The Board of Directors has carefully considered and viewed that Ms. Sunisa Jakpaisan possesses all the qualifications required by relevant laws and regulations. He does not have any prohibited characteristics under the Public Limited Companies Act, nor any characteristics indicating a lack of suitability to be entrusted with the management of a public company under the Securities and Exchange Act.

Furthermore, with his extensive knowledge, expertise, and experience in businesses related to the Company's operations, he is capable of providing valuable insights to support the Company's development. Therefore, the Board deems it appropriate to propose his election as a Director of the Company.



Attachment No. 5

Articles of Association of the Company

(Specifically relating to the Shareholders' Meeting)

Company Regulations

Category 4 Shareholder meeting

No 39 The committee must arrange for shareholder meeting as annual shareholder meeting within four (4) months starting from the ending date of the year cycle of the company.

Other shareholder meetings apart from the above, it is called extraordinary shareholder meeting. The board of directors will call shareholders as extraordinary shareholder meeting as it is deemed fit.

In case one or many shareholders with the total share of not less than ten per cent (10) of the number of shares sold will join hands to make a letter requesting the board of directors to call an extraordinary shareholder meeting at any time but they must specify the agenda and the reason for the meeting clearly in such letter. In this case, the board of directors must arrange the shareholder meeting within forty-five (45) days from the day receiving letter from the shareholder.

In case that the board of directors do not arrange a meeting with the time period in the paragraph two, the shareholders or other shareholders who join the shares as specified can call up the meeting within forty-five days from the day completing the time in paragraph two. In this case, it is deemed to be the shareholder meeting by the board of directors which the company must be responsible for necessary expense from the meeting and provide proper convenience.

In case it is found that shareholder meeting which is the meeting from the shareholders in paragraph three and the amount of shareholders do not complete the meeting quorum as specified in No 41, the shareholder in paragraph three must be responsible to pay for the damage from such meeting to the company.

No 40 In calling for the shareholder meeting, the board of directors must make a meeting appointment letter specifying place, time and meeting agenda and matters to propose to the meeting along reasonable details. It must be specified clear whether it is for acknowledge, for approval or for consideration and opinions of the board of directors in such matter and send it to shareholders and registrar according to the law on public company for not less than seven (7) days before the meeting date and advertise such meeting notice in the newspapers for three (3) days before the meeting for not less than three (3) days.

The place to be used for meeting in paragraph one must be at the head office of the company or other avenues that the board of directors would specify within the kingdom.

No 41. In the shareholder meeting, there must be shareholders and proxies from shareholders (if any) to join the meeting for not less than twenty-five (25) people or not less than half (1/2) of the number of all shareholders and there must be not less than one third (1/3) of the shares that can be sold in order to complete the meeting quorum.

No 42 In any meeting shareholder when the schedule time has passed for one (1) hour and the number of shareholders do not complete the quorum as specified. If such shareholder meeting was only requested by shareholders, such meeting can be stopped. If such meeting is not requested by only shareholders, it would be appointed again and send the meeting schedule to shareholders for not less than seven (7) days before the meeting. This later meeting does not require completion of the quorum.

No 43 The chairman of the board of directors is the chairman in the shareholder meeting. In case the chairman of the board of directors is not present or cannot perform the duty, if there is a vice chairman, the vice chairman will preside the shareholder meeting. If there is a vice-chairman but the vice chairman cannot perform the duty, the shareholder who come to the meeting can appoint any shareholder as a chairman.

No 44 The chairman in the shareholder meeting had the duty to control the meeting to follow the regulation of the company on shareholder meeting. In this matter, the meeting must follow the agenda specified in the meeting schedule unless the meeting would have the resolution to change the agenda order by the vote not less than two third (2/3) of the number of shareholders joining the meeting.

When the meeting considers the first paragraph, the shareholders with total share not less than one third (1/3) of the total shares that can be sold can request the meeting to consider other matters apart from the meeting appointment letter.

In case the meeting cannot finish considering the agenda order in the paragraph one or cannot finish considering the matters proposed by the shareholders in paragraph as the case maybe and the meeting must be adjourned, the meeting must specify date, time and place for the next meeting and the committee must send appointment letter specifying the place, date, time and meeting agenda to shareholders for not less than seven (7) days before the meeting date. The meeting appointment must be advertised in newspapers for not less than three (3) consecutive days before the meeting.

No 45 Shareholders can delegate a proxy to join the meeting and vote in the shareholder meeting. Such delegation must be in writing with the signature of the power grantor but must comply with the form that the registrar on public company specifies and submit the proxy letter to the chairman of the board of directors or the person specified by the chairman at the meeting place before the proxy joins the meeting.

No 46 Any shareholder with conflict of interest in the resolution of the meeting is not entitled to vote in such matter except for the voting for director election.

No 47 Normally, the resolution of the shareholder meeting is considered by the majority votes of attending and voting shareholders. If the voting score is the same, the chairman of the meeting can have another decisive vote.

No 48 In specifying compensation to directors apart from the specification of this regulation, it must follow the resolution of the shareholder meeting which must include the vote of not less than two third (2/3) of all the votes of attending shareholders.

No 49 In the following cases, they require the vote not less than three fourth (3/4) of all the votes of attending shareholders and have the right to vote.

- A Sell or transfer some important or all business of the company to a third party
- B Buy or receive transfer of the business of other companies or private companies to the company
- C Revise or cancel contracts on leasing of all business of the company or some important part, assigning a third party to manage the business of the company or merge the business with a third party with the objective to split profit and loss.
- D Revise or add the memorandum of association or the articles of association of the company
- E Increase capital or reduce capital or issue debenture of the company
- F Acquisition or liquidation of the company

No 50 Business that the annual shareholder meeting must consider are as follows.

- A Acknowledge business result of the company in the last year
- B Consider approving statement of financial position and loss/profit statement on the date ending accounting cycle of the company
- C Consider approving allocation of money, profit and dividend
- D Consider electing new directors to replace retired ones.
- E Consider approving director compensation.
- F Consider appointing an auditor and specify compensation of the appointed auditor.
- G Consider other matters.

Attachment No. 6

Clarification on Documents and Evidence Identifying Shareholders or Their Proxies Entitled to Register, Attend, and Vote at the Shareholders' Meeting, and the Meeting Procedures

As Jakpaisan Estate Public Company Limited (the "Company") has scheduled the 2026 Annual General Meeting of Shareholders on Thursday, April 23, 2026 at 10.00 a.m. (Registration starts at 9.00 a.m.) at the Meeting Room of Jakpaisan Estate Public Company Limited, located at 153/3 Moo 6, Bang Phun Sub-district, Mueang Pathum Thani District, Pathum Thani Province 12000. In this regard, the Company would like to clarify the criteria and required documents for registration and voting at the Shareholders' Meeting, to ensure that the meeting proceeds in an orderly, transparent, and fair manner for the benefit of all shareholders, as follows:

1. Proxy Form

The Company has provided Proxy Form B for shareholders who are unable to attend the meeting in person. Shareholders may appoint another person or one of the Company's Independent Directors (Enclosure No. 7) to attend and vote on their behalf. These forms are enclosed with this invitation notice.

Furthermore, should additional proxy forms be required, shareholders can download them from the Company's website at www.jak.co.th under the section: "Investor Relations" > "Shareholder Information" > "Shareholders' Meeting."

2. Proxy Procedures

In the event that a shareholder is unable to attend the meeting in person, a proxy may be appointed to attend and vote on their behalf by following these procedures:

- 1) Appoint a proxy of your choice or select one of the Company's Independent Directors, whose details are attached to this Notice of Meeting (Enclosure No. 8). Please mark ✓ and provide the name and details of the person you wish to appoint, or specify the name of an Independent Director. Only one person may be appointed as a proxy to attend the meeting.
- 2) Affix a 20-Baht duty stamp, cross it out, and specify the date the proxy was executed for legal validity and binding effect. Please send the proxy form via mail to the Investor Relations Department, Jakpaisan Estate Public Company Limited, located at 153/3 Moo 6, Bang Phun Sub-district, Mueang Pathum Thani District, Pathum Thani Province 12000, or via email at support@jak.co.th. In cases where shareholders appoint a proxy and submit the form along with supporting documents via email, once received, the Company will process the e-Stamp Duty payment in accordance with the regulations of the Revenue Department.

In this regard, shareholders may not split the number of shares and appoint multiple proxies for the purpose of splitting votes. Each shareholder must authorize their proxy to vote with the total number of shares held; partial authorization for a number of shares less than the total holding is not permitted.

3. Documents and Evidence for Identity Verification and Meeting Attendance

● For Individual Shareholders

Individual Shareholders	Required Documents
1. Shareholders attending the meeting in person	A valid identification document issued by a government authority, such as an Identity Card, Passport (for foreign nationals), Government Official Identification Card, or Driver's License. (In case of a name or surname change, please attach supporting evidence.)"
2. Shareholders appointing a proxy to attend the meeting	1) Proxy Form B, which is correctly and completely filled out, bearing the signatures of both the grantor and the proxy. 2) A copy of a valid identification document issued by a government authority of the grantor, certified as a true copy by the grantor. 3) A copy of a valid identification document issued by a government authority of the proxy, certified as a true copy by the proxy.

● For Juristic Persons

Juristic Persons	Required Documents
1. Authorized representative(s) attending the meeting in person	1) In the event that there are more than one authorized representatives of a juristic person who wish to appoint another representative to attend the meeting, those wishing to grant a proxy must correctly and completely fill out Proxy Form B according to the required number of authorized representatives, and provide the signatures of both the grantor(s) and the proxy holder. 2) A copy of the Certificate of Incorporation of the juristic person shareholder (issued within the last 6 months), certified as a true copy by the authorized representative(s) with the Company's seal affixed (if any). The document must contain a statement showing that the representative(s) who signed the copy of the Certificate and/or the Proxy Form have the authority to act on behalf of the juristic person shareholder. 3) A copy of a valid identification document issued by a government authority of the authorized representative(s), certified as a true copy by the said representative(s).
2. Shareholders appointing a proxy to attend the meeting	1) Proxy Form B, which has been correctly and completely filled out, bearing the signatures of the authorized representative(s) of the juristic person as the grantor(s) in accordance with the required number of authorized signatories, as well as the signature of the proxy holder. 2) A copy of the Certificate of Incorporation of the juristic person shareholder (issued within the last 6 months), certified as a true copy by the authorized representative(s) with the Company's seal affixed (if any). The document must contain a statement showing that the representative(s) who signed the Proxy Form and the copy of the Certificate have the authority to act on behalf of the juristic person shareholder. 3) A copy of a valid identification document issued by a government authority of the authorized representative(s) (the grantor), certified as a true copy by the said representative(s). 4) A copy of a valid identification document issued by a government authority of the proxy, certified as a true copy by the proxy.

Note: For any documents where the original version is in English, a Thai translation must be attached, and the shareholder or the authorized representative of the juristic person must certify the accuracy of such translation.

4. Registration for Meeting Attendance

The Company will open for registration 1 hour prior to the commencement of the meeting, or starting from 9:00 a.m. onwards, on Thursday, April 23, 2026, at the Meeting Room of Jakpaisan Estate Public Company Limited, located at 153/3 Moo 6, Bang Phun Sub-district, Mueang Pathum Thani District, Pathum Thani Province.

5. Voting Procedures for General Agenda Items

- 1) Voting for each agenda item shall be conducted by counting votes from proxy forms submitted at registration and/or from shareholders attending the meeting. Each share shall be entitled to one vote. A shareholder or proxy holder must cast their vote as either "Approve," "Disapprove," or "Abstain" only. Splitting of votes is not permitted.
- 2) In Case of Appointment of a Proxy
 - 2.1 The proxy must cast votes only as specified by the grantor in the Proxy Form. Any vote cast by the proxy in any agenda item that is not in accordance with those specified in the Proxy Form shall be deemed invalid and shall not be considered a vote cast by the shareholder.
 - 2.2 In the event that the grantor has not specified their voting intention for any agenda item in the Proxy Form, or if the intention is not clearly specified, or in cases where the meeting considers or passes resolutions on any matters other than those specified in the Proxy Form, including any changes or additions to the facts, the proxy shall have the right to consider and cast the vote on behalf of the shareholder as the proxy deems appropriate.

6. Voting Procedures for the Election of Directors

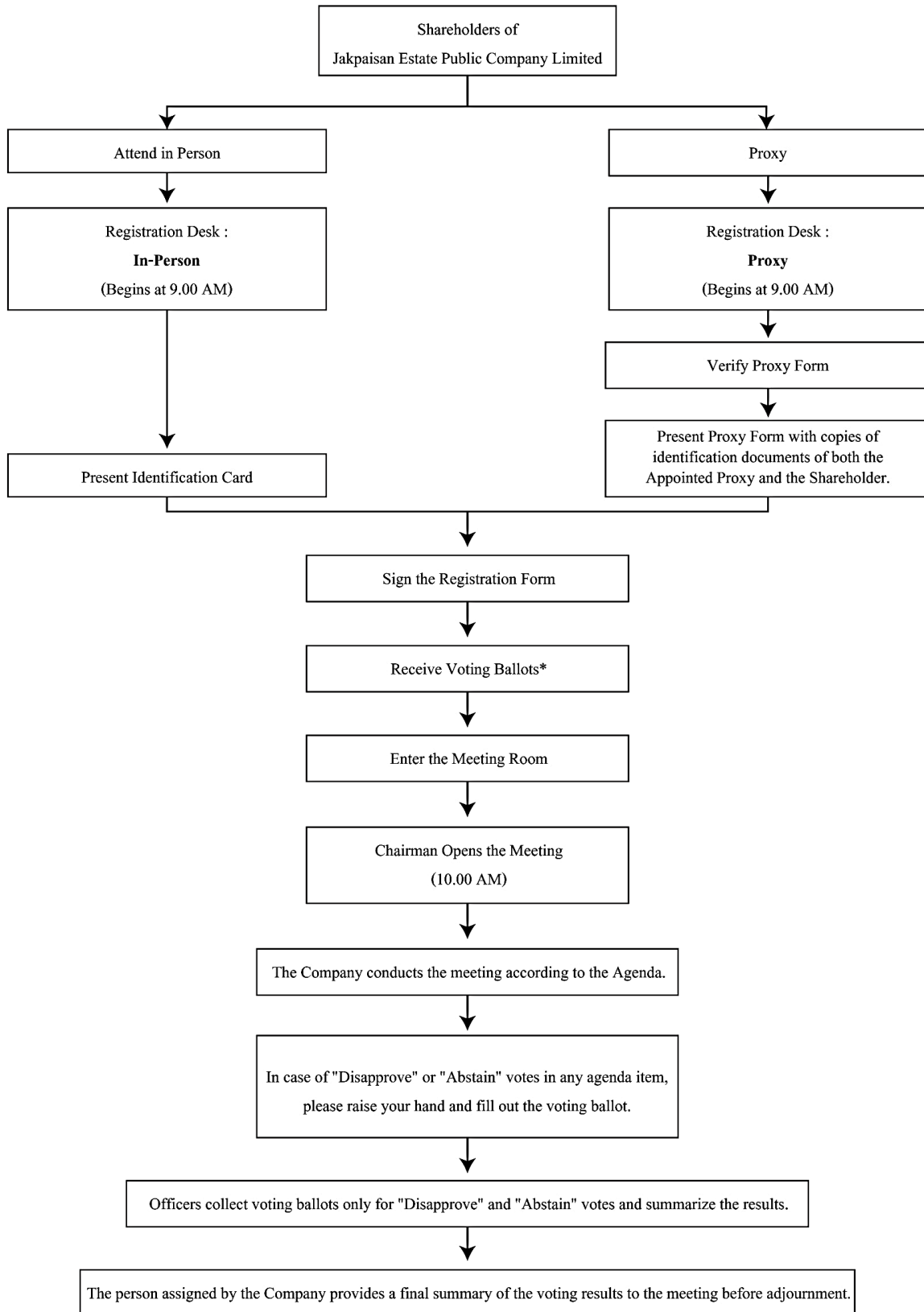
Regarding the agenda for the election of directors, according to Chapter 3 of the Company's Articles of Association, the shareholders' meeting shall elect directors in accordance with the following criteria and procedures:

- 1) Each shareholder shall have a number of votes equal to the number of shares held.
- 2) Each shareholder must exercise all of their existing votes to elect one or several persons as directors. In the case of electing several persons as directors, the shareholder cannot split or allocate their votes to any candidate in varying amounts.
- 3) The candidates who receive the highest number of votes in descending order shall be elected as directors, up to the number of directors to be elected at that time. In the event that candidates in the next descending order have equal votes, which exceeds the number of directors to be elected at that time, the Chairman of the meeting shall have a casting vote.

7. Voting, Vote Counting, and Announcement of Results

- 1) The Chairman of the meeting or a person designated by the Company shall explain the voting and vote counting procedures to the meeting before the commencement of the agenda items.
- 2) The Chairman of the meeting or a person designated by the Company shall propose each agenda item for the shareholders to consider and cast their votes.
- 3) The Company will count the votes for each agenda item based on the votes cast in the proxy forms upon registration for the shareholders' meeting, and/or from the ballots submitted by shareholders present at the meeting.
- 4) The person designated by the Company shall announce the vote counting results for every agenda item to the meeting before the conclusion of the meeting.
- 5) The number of shareholders in each agenda item may vary, as some shareholders may join the meeting late or leave the meeting before it concludes.
- 6) To ensure that the Shareholders' Meeting is conducted with transparency and in full compliance with the law, the Company will invite at least one minority shareholder (with no conflict of interest) to volunteer as a witness to oversee and verify the vote-counting process. At the commencement of the meeting, the Chairman will call for volunteers from the attendees."

8. Meeting Procedures



"Please return all voting ballots for every agenda item at the end of the meeting."



Attachment No. 7

Proxy



JAKPAISON ESTATE

Attachment No. 7

หนังสือมอบฉันทะ แบบ ข.

Proxy (Form B)

(ปิดอากรแสตมป์ 20 บาท

/Duty Stamp 20 Baht)

เขียนที่.....

Written at.....

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า สัญชาติ อยู่บ้านเลขที่ ซอย
I/We Nationality Residing/Located at no Soi
ถนน ตำบล/แขวง อำเภอ/เขต จังหวัด
Road Tambol/Kwaeng Amphur/Khet Province
รหัสไปรษณีย์ หมายเลขโทรศัพท์ อีเมล
Postal Code Telephone no. E-mail

(2) เป็นผู้ถือหุ้นของบริษัท จักรไพศาล เอสเตท จำกัด (มหาชน) (“บริษัท”)

Being a shareholder of Jakpaison Estate Public Company Limited (“Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม หุ้น และออกเสียงลงคะแนนได้เท่ากับ เสียง ดังนี้

Holding the total number of shares and having the right to vote equal to votes as Follows:

หุ้นสามัญ หุ้น ออกเสียงลงคะแนนได้เท่ากับ เสียง

Ordinary share shares having the rights to vote equal to votes

(3) ขอมอบฉันทะให้บุคคลใดบุคคลหนึ่งผู้ซึ่งมีรายละเอียดตามที่ระบุด้านล่างนี้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ ได้ โดยมีรายละเอียดกรรมการอิสระของบริษัทปรากฏตามสิ่งที่ส่งมาด้วยลำดับที่ 8)

Hereby appoint any one of the following persons as my/our proxy (Shareholders may appoint the Company’s Independent Directors as their proxy, whose details are provided in Enclosure 8)

1. ชื่อ อายุ ปี อยู่บ้านเลขที่

Name Age years Residing/Located at no.

ถนน ตำบล/แขวง อำเภอ/เขต

Road Tambol/Kwaeng Amphur/Khet

จังหวัด รหัสไปรษณีย์

Province Postal Code

หรือ/Or

2. พล.ร.อ. ฉะ อารีนิจ ตำแหน่ง กรรมการอิสระ/ประธานกรรมการ/กรรมการตรวจสอบ

ADM. NA Areenich Position Independent Director/ Chairman / Audit Committee Member

อายุ 70 ปี เลขที่ 153/3 หมู่ที่ 6 ตำบล บางพูน อำเภอเมือง จังหวัดปทุมธานี

Age 70 Years Residing/Located at no. 153/3, Moo 6, Bang Phun Sub-district, Mueang District, Pathum

Thani Province หรือ/Or

กรุณาทำเครื่องหมาย ✓ ใน ที่เลือก
Please mark ✓ at to indicate your intention.

3. นายไพบุณย์ กิตติศรีกังวาน ตำแหน่ง กรรมการอิสระ/กรรมการตรวจสอบ
Mr.Paiboon Kittisrikangwan Position Independent Director/ Audit Committee Member
อายุ 65 ปี เลขที่ 153/3 หมู่ที่ 6 ตำบล บางพูน อำเภอเมือง จังหวัดปทุมธานี
Age 65 Years Residing/Located at no. 153/3, Moo 6, Bang Phun Sub-district, Mueang District,
Pathum Thani Province หรือ/Or
4. ศาสตราจารย์ ดร.สุรพล นิติไกรพจน์ ตำแหน่ง กรรมการอิสระ
Professor Dr. Surapon Nitikraipot Position Independent Director
อายุ 65 ปี เลขที่ 153/3 หมู่ที่ 6 ตำบล บางพูน อำเภอเมือง จังหวัดปทุมธานี
Age 65 Years Residing/Located at no. 153/3, Moo 6, Bang Phun Sub-district, Mueang District,
Pathum Thani Province หรือ/Or
5. นายชวภาส องค์กร์หัทธมงคล ตำแหน่ง กรรมการอิสระ/ประธานกรรมการตรวจสอบ
Mr. Chavapas Ongmahutmongkol Position Independent Director/ Chairman of the Audit Committee
อายุ 48 ปี เลขที่ 153/3 หมู่ที่ 6 ตำบล บางพูน อำเภอเมือง จังหวัดปทุมธานี
Age 48 Years Residing/Located at no. 153/3, Moo 6, Bang Phun Sub-district, Mueang District,
Pathum Thani Province

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในรูปแบบ Physical Meeting เพียงรูปแบบเดียว ในวันที่ 23 เมษายน พ.ศ. 2569 เวลา 10.00 น. ณ ห้องประชุมบริษัท จักรไพศาล เอสเตท จำกัด (มหาชน) เลขที่ 153/3 หมู่ที่ 6 ตำบล บางพูน อำเภอเมือง จังหวัดปทุมธานี

As only one of my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders, to be held in a Physical Meeting format only, on April 23, 2026, at 10.00 AM., at the Meeting Room of Jakpaison Estate Public Company Limited, located at No. 153/3, Moo 6, Bang Phun Sub-district, Mueang District, Pathum Thani Province.

ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
In the Meeting, I/We grant the proxy to consider and vote on my/our behalf as follows:

วาระที่ 1 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้น ประจำปี 2568 เมื่อวันที่ 24 เมษายน 2568
Agenda No.1 To certify the Minutes of the Annual General Meeting of Shareholders 2025 on 24th April 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 2 พิจารณารับทราบผลการดำเนินงานของบริษัทฯ ประจำปี 2568
(ไม่มีการลงคะแนนในวาระนี้)
Agenda No.2 To acknowledge regarding the company's operating results for the year 2025
(This agenda is for acknowledgement. Resolution is not required.)

วาระที่ 3 พิจารณานุมัติงบการเงินของบริษัทฯ ประจำปี 2568 สำหรับรอบบัญชี สิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda No.3 To consider and approve the company's financial statements for the year 2025 which ended on 31st December 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
- Approve Disapprove Abstain

วาระที่ 4 พิจารณานุมัติจัดสรรกำไรสุทธิประจำปี 2568 เป็นเงินทุนสำรองตามกฎหมาย และจ่ายเงินปันผลจากกำไรสุทธิ สำหรับปีสิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda No 4 To consider and approve the allocation of net profit for the year 2025 as legal reserves and the payment of dividends from the net profit for the year ended December 31, 2025.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
- Approve Disapprove Abstain

วาระที่ 5 พิจารณานุมัติค่าตอบแทนคณะกรรมการและคณะอนุกรรมการ ประจำปี 2569

Agenda No 5 To consider and approve the remuneration of the Board of Director and Sub-Committees of year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
- Approve Disapprove Abstain

วาระที่ 6 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569

Agenda No 6 To consider and approve the appointment of auditors and to determine the remuneration of the Company's auditors for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย จดออกเสียง
- Approve Disapprove Abstain

วาระที่ 7 พิจารณาแต่งตั้งกรรมการแทนกรรมการที่ต้องออกตามวาระ

Agenda No 7 To consider and approve the reappointment of directors who will retire.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy shall vote in accordance with my/our intention as follows:
- ชื่อกรรมการ พลเรือเอก ณะ อารีนิจ
Adm.Na Arreenich
 เห็นด้วย ไม่เห็นด้วย จดออกเสียง
Approve Disapprove Abstain
 - ชื่อกรรมการ นายชนพลสุ์ ชุมพลกุลวงศ์
Mr. Thanaprus Chumpolkulawongse
 เห็นด้วย ไม่เห็นด้วย จดออกเสียง
Approve Disapprove Abstain
 - ชื่อกรรมการ นางสาวสุนิสา จักรไพศาล
Ms. Sunisa Jakpaisan
 เห็นด้วย ไม่เห็นด้วย จดออกเสียง
Approve Disapprove Abstain

วาระที่ 8 เรื่องอื่น ๆ (ถ้ามี)

Agenda No 8 To consider any other business (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย จดออกเสียง
- Approve Disapprove Abstain

การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช่ว่าเป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Voting of the proxy in any agenda that is not as specified in this Proxy Form shall be deemed invalid and not my/our votes as a shareholder.

In the event that I/we have not specified my/our voting intention in any agenda or have specified it unclearly, or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any facts, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

Any business carried out by the proxy at the said meeting, except in the case that the proxy does not vote as I/we specified in the Proxy Form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงชื่อ/Signed ผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/Signed ผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/Signed ผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ Signed..... ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy shall appoint only one proxy to attend the Meeting and cast votes. The shareholder cannot split his/her votes to different proxies to vote separately.

2. วาระเลือกตั้งกรรมการเป็นการเลือกตั้งแบบรายบุคคล

The agenda for the election of directors shall be conducted on an individual basis.

3. ในกรณีที่วาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบข. ตามแนบ

In case there are more agendas to be discussed than those specified above, the grantor may specify them in the Attachment to Proxy Form (Form B).

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.
Attachment to Proxy Form (Form B)

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท จักรไพศาล เอสเตท จำกัด (มหาชน)

A proxy is granted by shareholder of Jakpaison Estate Public Company Limited

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในรูปแบบ Physical Meeting เพียงรูปแบบเดียว ในวันที่ 23 เมษายน พ.ศ. 2569 เวลา 10.00 น. ณ ห้องประชุมบริษัท จักรไพศาล เอสเตท จำกัด (มหาชน) เลขที่ 153/3 หมู่ที่ 6 ตำบล บางพูน อำเภอเมือง จังหวัดปทุมธานี

As only one of my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders, to be held in a Physical Meeting format only, on April 23, 2026, at 10.00 AM., at the Meeting Room of Jakpaison Estate Public Company Limited, located at No. 153/3, Moo 6, Bang Phun Sub-district, Mueang District, Pathum Thani Province.

วาระที่ เรื่อง.....

Agenda No.... Re :

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy shall vote in accordance with my/our intention as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ เรื่อง.....

Agenda No.... Re :

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy shall vote in accordance with my/our intention as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ เรื่อง.....

Agenda No.... Re :

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy shall vote in accordance with my/our intention as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ เรื่อง.....

Agenda No.... Re :

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) The proxy shall have the right on my/our behalf to consider and vote regarding such matters in all respects as he/she may deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

- วาระที่เรื่อง เลือกตั้งกรรมการ

Agenda No.....Re: To elect directors

ชื่อกรรมการ

Name of Director

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

ชื่อกรรมการ

Name of Director

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

ชื่อกรรมการ

Name of Director

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

ข้าพเจ้าขอรับรองว่า รายการในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ถูกต้องสมบูรณ์และเป็นความจริงทุกประการ
 "I/We hereby certify that the statements in this Attachment to Proxy Form are correct, complete, and true in all respects.

ลงชื่อ/Signedผู้มอบฉันทะ/Grantor
 (.....)

ลงชื่อ/Signedผู้รับมอบฉันทะ/Proxy
 (.....)

ลงชื่อ/Signedผู้รับมอบฉันทะ/Proxy
 (.....)

ลงชื่อ Signed.....ผู้รับมอบฉันทะ/Proxy
 (.....)

Attachment No. 8

Definition of independent directors of the company and information on independent directors proposed by the company as proxies from Shareholders

Definition of Independent Directors of Jakpaisan Estate Public Company Limited (the “Company”)

Independent Directors must possess all the qualifications prescribed by the Capital Market Supervisory Board. They must be capable of safeguarding the interests of all shareholders equitably and ensuring that no conflict of interest arises. Furthermore, they must be able to attend Board of Directors' meetings and provide opinions with complete independence.

Independent Directors of the Company shall possess the following qualifications:


1. Holding not more than 1% of the total voting shares of the Company, parent company, subsidiary, associate company, major shareholder, or controlling person, including shares held by related persons of such independent director.
2. Not being or having been an executive director, employee, staff, advisor receiving a regular salary, or controlling person of the Company or its affiliates, unless such status ended at least 2 years prior to appointment. (Excluding former government officials or advisors to government agencies who are major shareholders).
3. Not being a person related by blood or legal registration as a parent, spouse, sibling, child, or spouse of a child of any executive, major shareholder, or controlling person.
4. Not having or having had a business relationship with the Company or its affiliates in a manner that may interfere with independent judgment, and not being a significant shareholder or controlling person of any entity having a business relationship with the Company, unless such status ended at least 2 years prior.
5. Not being or having been an auditor of the Company or its affiliates, and not being a significant shareholder, controlling person, or partner of the audit firm which employs the Company’s auditors, unless such status ended at least 2 years prior.
6. Not being or having been a provider of any professional services (including legal or financial advisory) with service fees exceeding 2 million Baht per year from the Company or its affiliates, unless such status ended at least 2 years prior.
7. Not being a director appointed as a representative of the Company’s directors, major shareholders, or any shareholder related to a major shareholder.
8. Not operating a business of the same nature and in significant competition with the Company or its subsidiaries, and not being a significant partner, executive director, or employee in such competing businesses.
9. Must not have any other characteristics that prevent the expression of independent opinions regarding the Company’s operations.
10. Must not have any direct or indirect interests, whether financial or managerial, in the Company, its subsidiaries, associates, or major shareholders. This includes having no such interests within 1 year prior to the appointment.
Exception: If the Board of Directors has carefully considered and determined that such prior interest will not affect the performance of duties or the independence of the Audit Committee member.
11. Must not be a director appointed as a representative to protect the interests of the Company’s directors, major shareholders, or persons related to the Company’s major shareholders.

12. Must be able to perform duties and express opinions or report results as assigned by the Board of Directors independently, without being under the control of executives, major shareholders, or their related persons and close relatives.

12.1. Regulatory Alignment: The Audit Committee's duties and responsibilities shall be in accordance with the Notification of the Stock Exchange of Thailand (SET) regarding the qualifications and scope of work of the Audit Committee.

12.2. Knowledge and Experience: Members must possess sufficient knowledge and experience to perform their duties as Audit Committee members. Notably, at least one member of the Audit Committee must have sufficient knowledge and experience to review the reliability of financial statements.

Names and Profiles of Independent Directors Appointed as Proxies

Profiles of Independent Directors as Proxies for Shareholders		
<h1>Admiral Na Arreenich</h1>		
Age	70 Years	
Nationality	Thai	
Address	153/3 Moo 6, Bang Phun Subdistrict, Mueang District, Pathum Thani 12000	
Education Background		
<ul style="list-style-type: none"> ● National Defence College of Thailand (NDC) ● Bachelor of Science (B.S.), Royal Thai Naval Academy 		
Training Background		
<ul style="list-style-type: none"> ● Director Accreditation Program (DAP) 152/2561 		
Work Experience in Listed Companies (<i>Information as of December 31, 2025</i>)		
2019 – Present	Chairman of the Board, Independent Director, and Audit Committee Member	Jakpaisan Estate Public Company Limited
Work Experience in Non-Listed Companies (<i>Information as of December 31, 2025</i>)		
2015 – 2019	Member	National Legislative Assembly
2015 – 2017	Commander-in-Chief	Royal Thai Navy
2015 – 2015	Chief of Staff	Royal Thai Navy
2014 – 2015	Assistant Commander-in-Chief	Royal Thai Navy
Positions in Jakpaisan Estate Public Company Limited		
<ul style="list-style-type: none"> ● Chairman of the Board of Directors (Independent Director) and Authorized Director ● Audit Committee Member 		
Additional Information		
Year of Appointment (Post-conversion to PLC)	2019	
Year of Last Re-appointment by the Shareholders	2023	
Director or Management Positions in Other Entities that May Create a Conflict of Interest with the Company	None	
Criminal record during the past 10 years	None	



Additional Information (Continued)	
Criminal record in relation to offenses against property committed in bad faith	None
Record of transactions that may cause a conflict of interest with the Company in the past year	None
Being a director who participates in management, an employee, a staff member, or an advisor who receives a regular salary	None
Professional Service Provider (e.g., Auditor, Legal Advisor)	None
Significant business relationship that may affect the ability to perform duties independently	None
Family relationship with other Directors, Executives, or Major Shareholders of the Company	None
Number of Shares and Shareholding Ratio (As of March 6, 2025)	None
Conflict of Interest in the Agendas	
<ul style="list-style-type: none">● Agenda 5: To consider and approve the remuneration of the Board of Director and Sub-Committees of year 2026● Agenda 7: To consider and approve the reappointment of directors who will retire.	

Profiles of Independent Directors as Proxies for Shareholders

Mr. Paiboon Kittisrikangwan



Age	65 Years
Nationality	Thai
Address	153/3 Moo 6, Bang Phun Subdistrict, Mueang District, Pathum Thani 12000

Education Background

- MBA (Finance), University of Chicago Graduate School of Business
- BSc Econ (Monetary Economics), London School of Economics and Political Science, University of London

Training Background

- Executive Management Program in Judicial Administration (Batch 21), Judicial Training Institute
- Thailand Academy of Business and Management (TABM), Class 2
- Thailand Energy Academy (TEA), Executive Program (Class 5)
- National Defence College of Thailand (NDC), Class 53
- Capital Market Academy (CMA), Executive Program (Class 10)
- Advanced Management Program (AMP), Harvard Business School, USA
- Director Certification Program (DCP), Class 43/2004
- IT Governance and Cyber Resilience Program (ITG), Class 9/2018

Work Experience in Listed Companies (*Information as of December 31, 2025*)

2024 - Present	Director	Jakpaisan Estate Public Company Limited
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Work Experience at the Bank of Thailand (*As of December 31, 2025*)

2023 - Present	Director	Monetary Policy Committee (MPC)
2014 - 2021	Deputy Governor	Management Group
2009 - 2014	Assistant Governor	Monetary Policy Group / Secretary of the Monetary Policy Committee
2003 - 2009	Senior Director	Financial Institutions Policy Group
2001 - 2003	Head of Office	Representative, London Representative Office
1996 - 1998	Assistant Director	Financial Markets Operation Division, Banking Department

Work Experience in Non-Listed Companies (Information as of December 31, 2025)	
2014 - 2018	Director Board of Directors of Export-Import Bank of Thailand
2014 - 2018	Director and Chairman of the Audit Committee Export-Import Bank of Thailand (EXIM BANK)
Positions in Jakpaison Estate Public Company Limited	
<ul style="list-style-type: none"> ● Director (Independent Director) ● Audit Committee Member 	
Additional Information	
Year of Appointment (Post-conversion to PLC)	2024
Year of Last Re-appointment by the Shareholders	Year of Term Expiration 2027
Director or Management Positions in Other Entities that May Create a Conflict of Interest with the Company	None
Criminal record during the past 10 years	None
Criminal record in relation to offenses against property committed in bad faith	None
Record of transactions that may cause a conflict of interest with the Company in the past year	None
Being a director who participates in management, an employee, a staff member, or an advisor who receives a regular salary	None
Professional Service Provider (e.g., Auditor, Legal Advisor)	None
Significant business relationship that may affect the ability to perform duties independently	None
Family relationship with other Directors, Executives, or Major Shareholders of the Company	None
Number of Shares and Shareholding Ratio (As of March 6, 2025)	None
Conflict of Interest in the Agendas	
Agenda 5: To consider and approve the remuneration of the Board of Director and Sub-Committees of year 2026	

Profiles of Independent Directors as Proxies for Shareholders

Professor Dr. Surapon Nitikraipot



Age	66 Years
Nationality	Thai
Address	153/3 Moo 6, Bang Phun Subdistrict, Mueang District, Pathum Thani 12000

Education Background

- Honorary Doctorate Degree, Soka University, Japan
- Master's Degree and Doctoral Degree in Public Law (with Honors), Robert Schuman University (University of Strasbourg), France
- Bachelor of Laws (LL.B.) (Second Class Honors), Thammasat University

Training Background

- Certificate in Decentralization and Local Governance, International Institute of Public Administration (IIAP), Paris, France
- National Defence College (Joint State-Private Sector Course), Class 23 (2010)
- Thai Barrister-at-Law, Class 35, The Thai Bar Under The Royal Patronage
- Thailand Energy Academy (TEA), Executive Program, Class 7
- Capital Market Academy (CMA), Executive Program, Class 4
- Board Nomination and Compensation Program (BNCP), IOD, Class 5/2018
- Role of the Chairman Program (RCP), IOD, Class 25/2011
- Director Certification Program (DCP), IOD, Class 102/2008


Work Experience in Listed Companies (*Information as of December 31, 2025*)

2024 - Present	Chairman of the Independent Directors / Chairman of the Corporate Governance Committee	Carabao Group Public Company Limited
2024 - Present	Director	Jakpaison Estate Public Company Limited
2022 - Present	Chairman of the Corporate Governance and Sustainable Development Committee	Heng Leasing and Capital Public Company Limited
2021 - Present	Chairman of the Board of Directors / Independent Director	Heng Leasing and Capital Public Company Limited
2020 - Present	Chairman of the Board of Directors	JDFood Public Company Limited
2008 - 2012	Independent Director and Chairman of the Corporate Governance Committee	PTT Public Company Limited (PTT)



Work Experience in Listed Companies (Information as of December 31, 2025) (Continued)		
2009 - 2011	Chairman of the Committee	MCOT Public Company Limited (MCOT)
Work Experience in Non-Listed Companies (Information as of December 31, 2025)		
2022 - Present	Chairman of the University Council	Thammasat University
2022 - Present	Advisor	Thammasat University Hospital
2017 - Present	Chairman of the Executive Board	Kamnoetvidya Science Academy
2016 - Present	Expert Member / Distinguished Member	The Public Organization Promotion and Development Committee (PDC)
2016 - Present	Chairman of the University Council	Navamindradhiraj University
2015 - Present	Vice Chairman of the Council	Vidyasirimedhi Institute of Science and Technology (VISTEC)
2012 - Present	Special Advisor	The Office of the Administrative Courts and Legal Advisor to the Election Commission of Thailand (ECT)
2006 - Present	Member of the Office of the Council of State (Section 8)	Office of the Council of State
2005 - 2022	Chairman of the Executive Board	Thammasat University Hospital
2018 - 2021	Chairman of the Board of Directors / Independent Director	Heng Leasing and Capital Public Company Limited
2015 - 2017	Vice Chairman	Thai Institute of Directors (IOD)
2015 - 2023	Director	Thailand National Foundation (Knowledge Network Institute of Thailand)
2014 - 2018	Chairman of the Corporate Governance Committee / Independent Director	PTT Global Chemical Public Company Limited
2014 - 2016	Chairman of the Board of Directors	Krungthep Thanakom Company Limited
2012 - 2016	Expert Member	The Civil Service Commission in Higher Education Institutions
2004 - 2010	President	Thammasat University
2006 - 2008	Member of the Council	National Legislative Assembly (NLA)
2006 - 2008	Advisor	Distinguished Advisor to the Prime Minister
2001 - 2004	Dean	Faculty of Law, Thammasat University
1982 - 2022	Lecturer	Faculty of Law, Thammasat University

Positions in Jakpaisan Estate Public Company Limited	
<ul style="list-style-type: none"> ● Director (Independent Director) ● Chairman of the Risk Management Committee 	
Additional Information	
Year of Appointment (Post-conversion to PLC)	2024
Year of Last Re-appointment by the Shareholders	Year of Term Expiration 2027
Director or Management Positions in Other Entities that May Create a Conflict of Interest with the Company	None
Criminal record during the past 10 years	None
Criminal record in relation to offenses against property committed in bad faith	None
Record of transactions that may cause a conflict of interest with the Company in the past year	None
Being a director who participates in management, an employee, a staff member, or an advisor who receives a regular salary	None
Professional Service Provider (e.g., Auditor, Legal Advisor)	None
Significant business relationship that may affect the ability to perform duties independently	None
Family relationship with other Directors, Executives, or Major Shareholders of the Company	None
Number of Shares and Shareholding Ratio (As of March 6, 2025)	None
Conflict of Interest in the Agendas	
Agenda 5: To consider and approve the remuneration of the Board of Director and Sub-Committees of year 2026	

Profiles of Independent Directors as Proxies for Shareholders		
Mr. Chavapas Ongmahutmongkol		
Age	49 Years	
Nationality	Thai	
Address	153/3 Moo 6, Bang Phun Subdistrict, Mueang District, Pathum Thani 12000	
Education Background		
<ul style="list-style-type: none"> • Master of Business Administration (MBA), Harvard Business School, USA • Master of Science (M.Sc.), University of Michigan, Ann Arbor, USA • Bachelor of Engineering (B.Eng.), Sirindhorn International Institute of Technology (SIIT), Thammasat University 		
Training Background		
<ul style="list-style-type: none"> • Director Certification Program (DCP) อนุมัติ 272/2562 		
Work Experience in Listed Companies (Information as of December 31, 2025)		
2019 - Present	Director	B52 Capital PCL.
2019 - Present	Director	Jakpaison Estate Public PCL.
Work Experience in Non-Listed Companies (Information as of December 31, 2025)		
2022 - Present	Director	Tesco Engineering Co., Ltd
2021 - Present	Director	M Med Pharma Co., Ltd
2021 - Present	Director	M Novation Plus Co., Ltd
2021 - Present	Director	M Quality Products Co., Ltd
2021 - Present	Director	Tanjai D Money Transfer Co., Ltd
2020 - Present	Managing Director	Quadriga Private Equity Co., Ltd
2018 - Present	Co-Founder	Harvard Business School Alumni Angels Thailand
2017 - Present	Director	Harvard Business School Alumni Association Thailand
2014 - Present	Harvard Club of Thailand	Harvard Club of Thailand
2014 - Present	Co-Founder and Managing Director	Bangkok Venture Club
2014 - Present	Board of Director	Thailand – U.S. Educational Foundation (Fulbright)
2021 - 2022	Director	One Digital Network Co., Ltd
2021 - 2022	Director	Solution Fly Co., Ltd
2014 - 2018	Co-Founder and Managing Director	Bangkok Venture Club

Work Experience in Non-Listed Companies (Information as of December 31, 2025) (Continued)		
2552 - 2562	Co-Founder, Partner & Managing Director	PrimeStreet Advisory Co., Ltd
2550 - 2562	Co-Founder, Partner & Managing Director	PrimeStreet Consulting Co., Ltd
Positions in Jakpaisan Estate Public Company Limited		
<ul style="list-style-type: none"> • Director (Independent Director) • Chairman of the Audit Committee 		
Additional Information		
Year of Appointment (Post-conversion to PLC)	2019	
Year of Last Re-appointment by the Shareholders	2023	
Director or Management Positions in Other Entities that May Create a Conflict of Interest with the Company	None	
Criminal record during the past 10 years	None	
Criminal record in relation to offenses against property committed in bad faith	None	
Record of transactions that may cause a conflict of interest with the Company in the past year	None	
Being a director who participates in management, an employee, a staff member, or an advisor who receives a regular salary	None	
Professional Service Provider (e.g., Auditor, Legal Advisor)	None	
Significant business relationship that may affect the ability to perform duties independently	None	
Family relationship with other Directors, Executives, or Major Shareholders of the Company	None	
Number of Shares and Shareholding Ratio (As of March 6, 2025)	1,000,000 shares, equivalent to 0.3125%	
Conflict of Interest in the Agendas		
Agenda 5: To consider and approve the remuneration of the Board of Director and Sub-Committees of year 2026		



Attachment No. 9

Personal Data Protection Notice for Shareholder Meetings

Privacy Notice for the Shareholders' Meeting

Jakpaisan Estate Public Company Limited (“the Company”) respects the privacy rights of shareholders and directors (collectively referred to as “you”). To ensure that your personal data is protected, the Company has established this Privacy Policy to inform you of the details regarding the collection, use, and disclosure (collectively referred to as “processing”), as well as the deletion and destruction of your personal data, through both online and other channels, in accordance with the Personal Data Protection Laws, as follows:

1. Purposes for processing personal data

- 1.1. To comply with relevant laws such as corporate management (e.g., incorporation, capital increase, capital reduction, corporate restructuring, and registration of changes), organizing shareholders' meetings, recruitment and appointment of directors, organizing Board of Directors' meetings, management of the rights and duties of shareholders or debenture holders, payment of dividends, payment of debenture interest, preparation of accounts and reports, auditing, legal documentation, delivery of various documents or notices, including other legal obligations of being a public limited company or a company listed on the Stock Exchange of Thailand.
- 1.2. For the legitimate interests of the Company or other persons Such as corporate management, audio or video recording of meetings, security maintenance, organizing activities, or providing news or offers for the benefit of shareholders, debenture holders, or directors, including the exercise of legal claims.
- 1.3. To prevent or suppress a danger to your life, body, or health, or those of other persons Such as emergency contacts, and the control and prevention of communicable diseases.

2. Personal data collected

- 2.1. When you intend to purchase or have purchased real estate and/or received services, the Company shall collect personal data as follows: The Company collects personal data of shareholders, debenture holders, including authorized persons or proxies. When you subscribe to become a shareholder or a debenture holder, personal data will be collected directly from you, as well as through securities brokers or the Thailand Securities Depository (TSD), such as: first name-last name, address, telephone number, email, contact channels, nationality, occupation, date of birth, tax identification number, national identification number, legal entity registration number, bank account details, and number of shares.
- 2.2. The Company collects personal data of directors and nominated director candidates, directly from you as well as from government agencies, regulatory bodies, and publicly disclosed information, as follows:
 - In the recruitment process, the Company shall collect personal data from your national identification card or other government-issued documents used for identity verification, such as: first name-last name, gender, national ID number, passport number, photograph, date of birth, nationality, place of birth, and height.

- For those holding the position of director, the Company shall collect additional personal data, such as: compensation payments, training records, activities, marital status, information regarding spouse/de facto partner, children, parents, and siblings, blood type, bank account number, email address, educational background, occupation, work experience, directorships or positions held in other companies or businesses, attendance at Board of Directors' meetings, sub-committee meetings, or shareholders' meetings, director's remuneration, securities holding information, names of securities companies, director's performance evaluation, and other information as required by law or Good Corporate Governance principles.
- 2.3. When you participate in any activities organized by the Company, the Company may collect additional personal data by requesting your consent on a case-by-case basis.
- 2.4. The Company may find it necessary to collect and process sensitive personal data as defined by the Personal Data Protection Laws, such as health data, food allergies, and drug allergies, in order to facilitate your participation in meetings or various activities. In such cases, the Company will obtain your explicit consent on a case-by-case basis and will exercise its best efforts to provide adequate security measures to protect and safeguard your sensitive personal data.

3. Consent and Potential Impact of Consent Withdrawal

- 3.1. In cases where the Company collects and processes personal data based on your consent, you have the right to withdraw your consent given to the Company at any time. However, such withdrawal shall not affect the collection, use, disclosure, or processing of personal data for which you have already granted consent.
- 3.2. If you withdraw the consent provided to the Company or refuse to provide certain information, it may result in the Company being unable to fulfill some or all of the purposes specified in this Privacy Policy.
- 3.3. If you are under 20 years of age, please provide details of your legal guardian(s) before granting consent, so that the Company may proceed to obtain the necessary consent from such legal guardian(s) accordingly.

4. Personal Data Retention Period

- 4.1. The Company shall retain your personal data for as long as necessary to achieve the specified purposes for each category of personal data, unless a longer retention period is permitted by law. In cases where the specific retention period cannot be clearly identified, the Company will retain the data for a duration that can be reasonably expected according to data collection standards.
- 4.2. The Company has established an inspection system to ensure the deletion or destruction of personal data once the retention period has expired, or when such data becomes irrelevant or exceeds what is necessary for the purposes of collection.

5. Disclosure of Personal Data to Third Parties

- 5.1. The Company discloses and shares your personal data with other individuals and legal entities (“Third Parties”) to achieve the purposes of collection and processing as specified in this Privacy Policy. These include, for example: government agencies (such as the Ministry of Commerce, the Securities and Exchange Commission, the Stock Exchange of Thailand, Thailand Securities Depository Co., Ltd., courts, or persons involved in legal proceedings); relevant service providers (such as meeting management service providers, financial institutions, insurers and insurance agents or brokers, securities companies, partners and business allies, advisors, professional service providers); and other persons as necessary to fulfill the purposes of personal data collection and processing as stated in this Privacy Policy.
- 5.2. The Company shall require that the recipients of such data implement appropriate data protection measures and process the personal data only as necessary. The Company shall also take steps to prevent Third Parties from unauthorized or unlawful use or disclosure of the personal data.

6. Personal Data Security Measures

- 6.1. The security of your personal data is of the utmost importance to the Company. We have implemented appropriate technical and administrative security standards to protect personal data from loss, unauthorized access, use, or disclosure, misuse, modification, and destruction. This is achieved through security technologies and procedures, such as access control, to ensure that only authorized personnel have access to your personal data and that these individuals are trained on the importance of personal data protection.
- 6.2. The Company provides appropriate security measures to prevent the loss, access, use, alteration, modification, or disclosure of personal data by those without relevant rights or duties. Furthermore, the Company will conduct reviews of such measures as necessary or when technology changes to ensure appropriate and effective security.

7. Your Personal Data Rights

- 7.1. Under the Personal Data Protection Laws, you have the following rights:
 - To withdraw the consent you have given to the Company for the processing of your personal data.
 - To request access to and obtain a copy of your personal data, or to request disclosure of the source from which your personal data was obtained.
 - To request the transmission or transfer of your personal data in electronic format, as prescribed by Personal Data Protection Laws, to another Data Controller.
 - To object to the collection, use, or disclosure of personal data concerning you.
 - To request the deletion, destruction, or anonymization of your personal data so that it can no longer identify you.
 - To request the suspension of the use of your personal data.
 - To request that your personal data be corrected, kept up-to-date, complete, and not misleading.

- To lodge a complaint with the Personal Data Protection Committee in the event that the Company or the Data Processor, including its employees or contractors, violates or fails to comply with the Personal Data Protection Laws. The Company will consider and notify you of the outcome of your request to exercise these rights as soon as possible, and within 30 days from the date the Company receives such a request. The exercise of the aforementioned rights shall be in accordance with the provisions of the Personal Data Protection Laws.

7.2. You may exercise your legal rights by using the form attached hereto (Personal Data Subject Request Form).

8. Data Controller and Data Protection Officer (DPO) Information

Should you require further information regarding usage issues or personal data security, you may submit a written request to exercise your rights or send an electronic mail to: data.privacy@jak.co.th Alternatively, you may contact the Data Protection Officer at: Jakpaisan Estate Public Company Limited Address: No. 153/3, Moo 6, Bang Phun Sub-district, Mueang Pathum Thani District, Pathum Thani Province, 12000 Telephone: 0-2157-1958

Personal Data Subject Rights Request Form

Section 1: Applicant Information **Request Date:**.....

Prefix: [] Mr. / [] Mrs. / [] Ms. First Name: Last Name:

Identification: National ID Card / Passport No.:
 Other ID (Please specify):

Mobile Phone: Email:

I am the Data Subject: Yes No (If no, please specify relationship):

Full Name of Authorized Representative/Proxy:

Section 2: Details of Personal Data Request

Requested Rights:

Withdrawal of Consent Right of Access / Request for Copy Right to Object Right to Rectification
 Right to Data Portability Right to Erasure Right to Restriction of Processing

Details of the Request

No.	Personal Data Items	Requested Action

Reason for Request:.....
.....

Section 3: Supporting Documents (Please mark ✓ for the documents you have submitted with this request form)

A photograph of the National ID Card or a government-issued identification card that clearly displays the applicant’s identification number. The card must not be expired.

Power of Attorney (In the event that the applicant is not the same person as the Data Subject)

Other documents or evidence (if any, please specify):

I hereby certify that all information provided in this form, including all supporting documents, is accurate and true in all respects. Should it be discovered that any information or evidence submitted is incorrect or false, I agree to be held liable for any and all resulting damages. The Company reserves the right to refuse or suspend action on your request in the event that you are unable to provide clear evidence of your identity as the Data Subject or your authority to submit such a request, or if there is no clear evidence of a personal data breach, or as otherwise permitted by law.

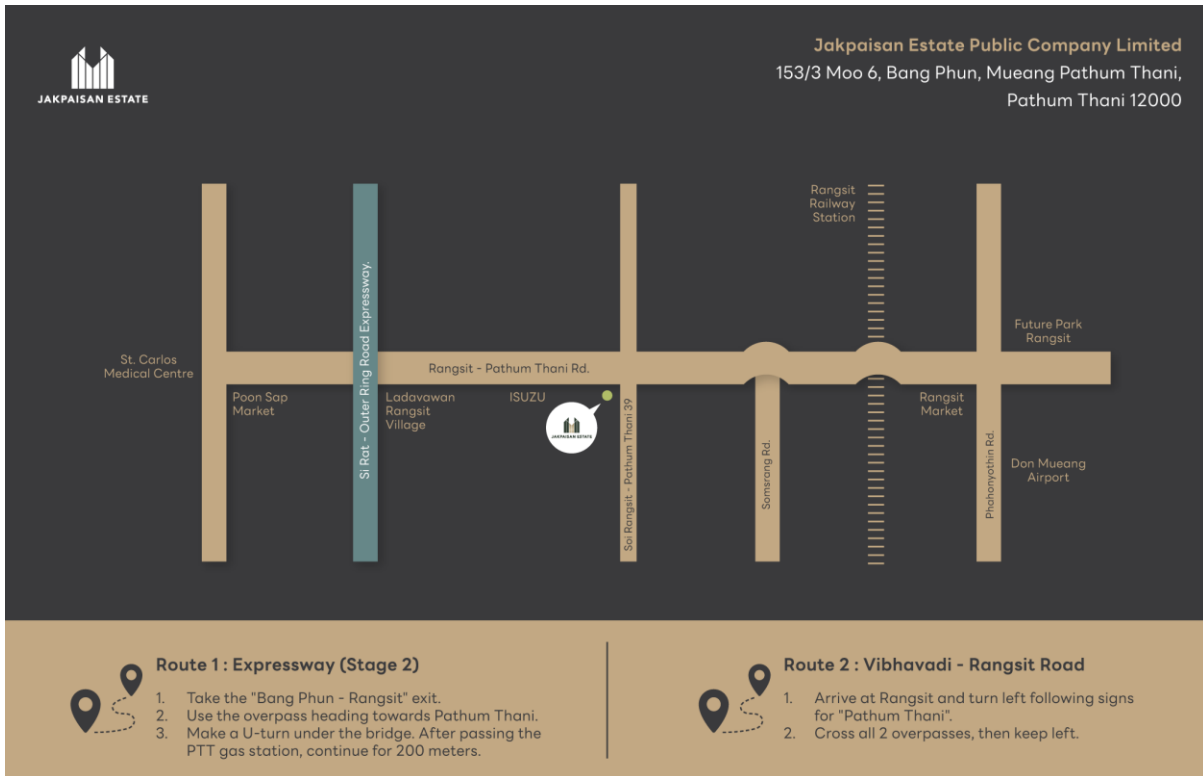
Signature..... Applicant / Requester
(.....)

Attachment No. 10

Map of the Shareholders' Meeting Venue

Location Map of Jakpaison Estate Public Company Limited

The Meeting Room of Jakpaison Estate Public Company Limited Address: No. 153/3, Moo 6, Bang Phun Sub-district, Mueang Pathum Thani District, Pathum Thani Province, 12000



Google Maps Link

<https://maps.app.goo.gl/exwj3MxxhrdsddSG6>

Telephone

02-157-1958



JAKPAISAN ESTATE



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